



## ARCHIVED - Archiving Content

### Archived Content

Information identified as archived is provided for reference, research or recordkeeping purposes. It is not subject to the Government of Canada Web Standards and has not been altered or updated since it was archived. Please contact us to request a format other than those available.

## ARCHIVÉE - Contenu archivé

### Contenu archivé

L'information dont il est indiqué qu'elle est archivée est fournie à des fins de référence, de recherche ou de tenue de documents. Elle n'est pas assujettie aux normes Web du gouvernement du Canada et elle n'a pas été modifiée ou mise à jour depuis son archivage. Pour obtenir cette information dans un autre format, veuillez communiquer avec nous.

This document is archival in nature and is intended for those who wish to consult archival documents made available from the collection of Public Safety Canada.

Some of these documents are available in only one official language. Translation, to be provided by Public Safety Canada, is available upon request.

Le présent document a une valeur archivistique et fait partie des documents d'archives rendus disponibles par Sécurité publique Canada à ceux qui souhaitent consulter ces documents issus de sa collection.

Certains de ces documents ne sont disponibles que dans une langue officielle. Sécurité publique Canada fournira une traduction sur demande.

# Three strategies

Prof. Bob Hoogenboom, 'Economics of Policing' Conference Ottawa 2-4 March 2015



# The Dutch Criminal Justice System and Austerity

- Austerity: policies used by governments to reduce budgets during adverse economic conditions: Netherlands 2015 Deficit of 15 Billion Euro's
- Law enforcement and Intelligence: Cuts of 1 Billion Euro's between 2014-2018 (Total Budget 10 Billion Euro's)

Public Prosecutor Office: 110 million (total budget was 450 million)

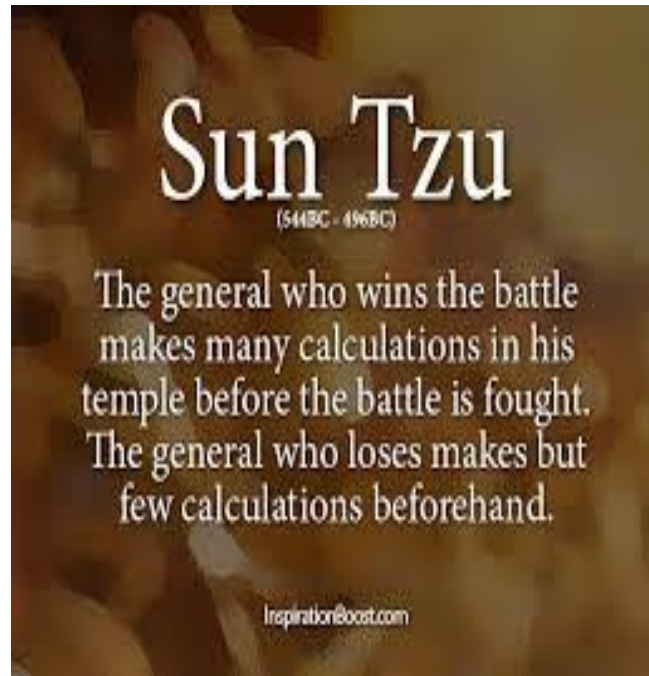
National Forensic Institute: 36 million; Intelligence Community: 90 million euro

Prison System: 304 million ; Subsidies legal council: 78 million

Police Academy: 65 million



# Three strategies



# 1. Strategic alliances



# Strategic Alliances

National Platform Public Private Partnerships (NPC)

National Cyber Security Center (NCSC)

- 14 Information Sharing and Analyses Centers with critical infra structure industries
- Cyber Security Council

Financial Expertise Centre (FEC); Financial Crime Institute

Partnerships with insurance industry, financial sector

International police networks: Europol, Air- and Seaport

Security, Railpol, Aquapol

# Opportunities and challenges

- Front- and backstage
- Presentation rules and working rules ('what happens on the ground')
- Different interests, legal frameworks, mentalities/cultures, powers, toolboxes & technologies
- Non filing of criminal complaints versus private justice
- Non sharing of (cyber) incidents versus corporate governance principles
- Accountability (and 'grey policing' and 'grey intelligence')



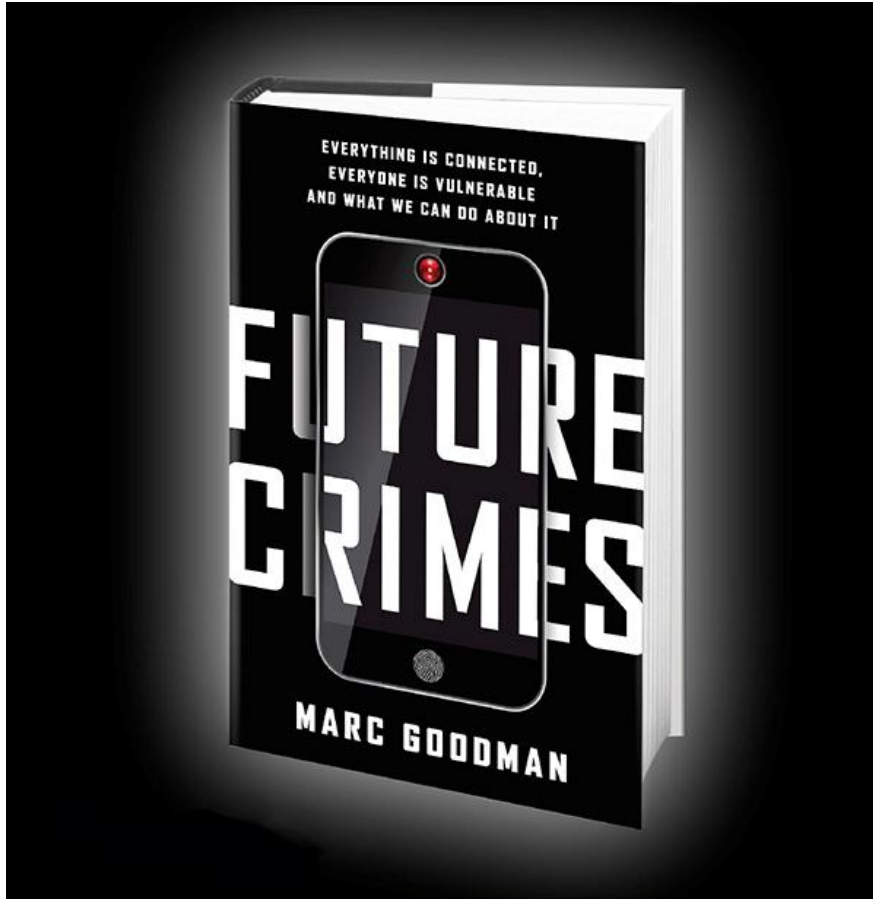
## 2. Innovation strategy



**International Security Experimentation and Transformation Institute (ISETI)**

**National Innovation Agenda, Minister of Security and Justice**

# Big Data, Cloud computing, Sensing, AI



# Innovation networks

Businesses, government and knowledge institutes from across the country collaborate to harvest knowledge, and develop products and services that contribute to a safer and more secure world. At the HSD Campus, they have access to flexible office space, training facilities, meeting rooms and state-of-the-art labs for serious gaming, real-time intelligence and (cyber) incident experiences.



# Opportunities and challenges

- Mindset police: incident and case driven culture versus innovation mindset and culture
- Financing innovation networks on a structural basis
- Collusion: corporate interests versus public values
  - Parliamentary enquiry into tendering of ICT-projects
  - Investigations into tendering of police fire arms, police cars and ICT-projects
- Diffusion of innovations across partners and into law enforcement

### 3. Urban Safety and Security Strategy



# SECURED CITIES

- The City of Rotterdam: Police Force 5.400 Officers and:
  - municipal security officers 1.600 (in 2010: 200)
  - intervention teams (social security department, municipal tax, welfare agencies, police): house calls and combination of enforcement and social services to citizens
  - Multi agency Regional Information and Expertise Center, Veiligheidshuis (Safety/security organization)
  - private security in harbors and mass private property (few thousand)
  - technologies: private and public CCTV; x-rays container, sensing

# Challenge 1: Crowd Management





# Challenge 2: Emergency Respons Capabilities

- Multi Agency Emergency Centers
  - Integrating Fire Department, Ambulance Service and Police Call centers
  - Integrating Public Emergency Centers into Harbor Authority Center
  - Integrating Private Call Centers
  - Integrating apps, social media, hot lines
  - Technopoly: technology driven society, and safety/security



# Challenge 3: Glocalization

- Real Time Intelligence Centers combining Open Source Intelligence, (social)media and classified information to anticipate effects of international incidents in Ottawa and Rotterdam
- Illegal immigrants, Arab Spring, terrorism/radicalization, ethnic tensions in other parts of the world for multi-ethnic communities in Ottawa, London and Rotterdam

# Challenge 4 Establishing and professionalization of local networks

- Multitude of local (semi-) public and private organizations
- Building trust
- Joint education and training facilities
- Careerplanning strategies
- Information sharing

# Final Remarks



- Ongoing Need Police Craftmanship
- And, 21th Century Educational/Leadership Skills
- Redefine Police Academies:
  - Critical Thinking and Problem Solving
  - Collaboration across Networks and Leading by Influence
  - Initiative and Entrepreneurialism
  - Diplomatic, Communication and Negotiation skills



# Clifford Shearing



Eminence Grise Police Science:

‘Are You Swift, Flexible and Innovative Enough?’

Thank you!

