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# Changing the Training Paradigm: Always applicable, but unique to each agency

September, 2013
Deputy Chief Brent Shea



- 2004 / 2005: John Arnold and Sandy Sweet visit;
- Senior management listened, but no immediate plans to embrace e-learning;
- Your local / provincial environment influenced "urgency" to adopt (e.g. many services relied on the Ontario Police College for required training);
- adopting eLearning was not a high priority;



- Discussions tended to identify barriers towards eLearning rather than embracing potential value proposition;
- Required an internal champion to move forward;
- 2007 attended the first Stanhope
  Conference (Stanhope conferences provided
  an excellent opportunity to learn of the
  positives and how barriers were being
  addressed;



- 2008 OPC partnered with CPKN for the delivery of the Advanced Patrol Training (APT) Course and the General Investigation Training Course (GIT); Clear cost savings;
- GIT from 80hrs class to 40 + 16 online @ 20 per class
   = annual savings of \$19,670
- APT from 40hrs class to 10 + 10.5 online @ 30 per class = annual savings of \$23,973
- Coach Officer from 32hrs class to 10 + 2 online @ 30 per class = annual savings of \$24,588



- 2009 LPS began to embrace more eLearning opportunities;
- Police Sector Council funded nationally relevant courses with a limited no cost registration period;
- Continually enhanced course calendar;
- No longer just an economic efficiency; but a learning outcome efficiency.



### What worked for the LPS

- 100% embraced blended delivery for OPC applicable courses (hosted at LPS with neighboring Services sending candidates);
- Officer training availability now with greater flexibility;
- Some topics made mandatory for all members (e.g. Officer Involved Collisions; H&S; Personal Protection; Staged Collisions; Stolen Innocence).



### Today...

- Courses directed to certain specialties (e.g. RADAR; Human Trafficking);
- Courses for remedial intervention (e.g. Ethics; Officer Involved Collisions; Workplace Harassment; SAP);
- Course re-imbursement program for self-initiated learning;
- 2011 annual budget line item for eLearning;
- 2012 opening of a 24 computer classroom;
- 2013 implementation of LPS Portal;



### Tomorrow...

- Executive is fully supportive of eLearning / alternative learning options (e.g. webinars);
- Member demographic is totally comfortable with electronic learning;
- Need to overcome the challenge of budget line item increases vs. existing sunk personnel costs (e.g. SAP @ \$21,600 vs. sunk personnel cost in classroom).



#### **THANK YOU**

**QUESTIONS?**