



Public Safety
Canada

Sécurité publique
Canada

ARCHIVED - Archiving Content

Archived Content

Information identified as archived is provided for reference, research or recordkeeping purposes. It is not subject to the Government of Canada Web Standards and has not been altered or updated since it was archived. Please contact us to request a format other than those available.

ARCHIVÉE - Contenu archivé

Contenu archivé

L'information dont il est indiqué qu'elle est archivée est fournie à des fins de référence, de recherche ou de tenue de documents. Elle n'est pas assujettie aux normes Web du gouvernement du Canada et elle n'a pas été modifiée ou mise à jour depuis son archivage. Pour obtenir cette information dans un autre format, veuillez communiquer avec nous.

This document is archival in nature and is intended for those who wish to consult archival documents made available from the collection of Public Safety Canada.

Some of these documents are available in only one official language. Translation, to be provided by Public Safety Canada, is available upon request.

Le présent document a une valeur archivistique et fait partie des documents d'archives rendus disponibles par Sécurité publique Canada à ceux qui souhaitent consulter ces documents issus de sa collection.

Certains de ces documents ne sont disponibles que dans une langue officielle. Sécurité publique Canada fournira une traduction sur demande.



Interest Arbitration & Collective Agreements

**Fred Kaustinen
Executive Director, OAPSB**

Summit on the Economics of Policing: Strengthening Canada's Policing Advantage –
16 January 2013



Background

- 55 municipal PSBs – PSBs negotiate collective agreements with PAs
- 120 OPP contract PSBs – Gov't negotiates collective agreements with OPPA
- 9 First Nation PSBs
- Interest arbitration - intent to be extension of bargaining, leading to same results
- Arbitrators chosen by the 2 parties



Arbitration Decision Criteria

- Employers' ability to pay (seldom considered)
- The extent to which services may have to be reduced
- Economic situation (seldom considered)
- Comparison to others (in practise, the overriding criterion)
- Employer's ability to attract and retain
- Interest and welfare of the community
- Any local factors

Ref: PSA 122(5)

The Impact

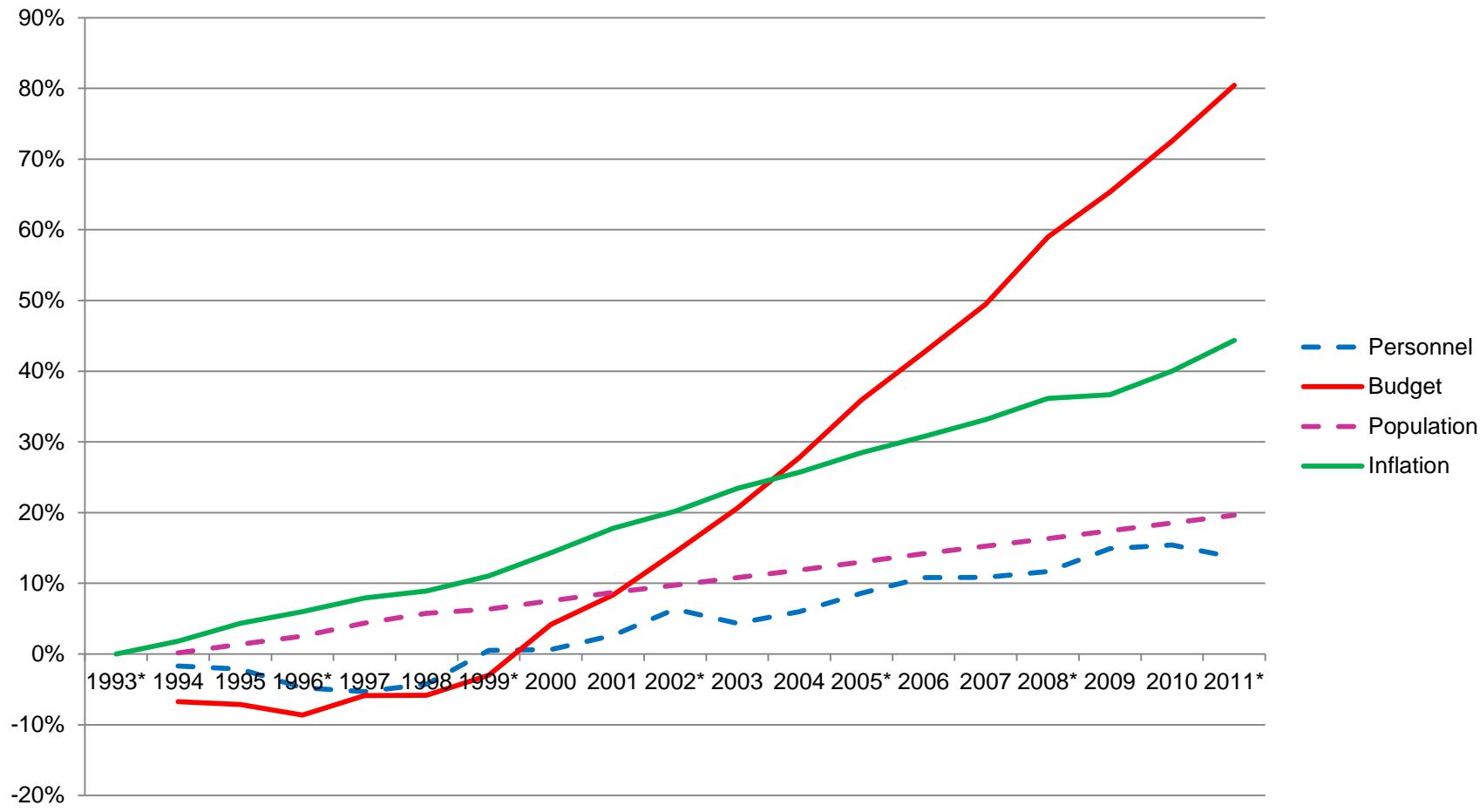


Figure 1 - Toronto Police Service – Cumulative Increases

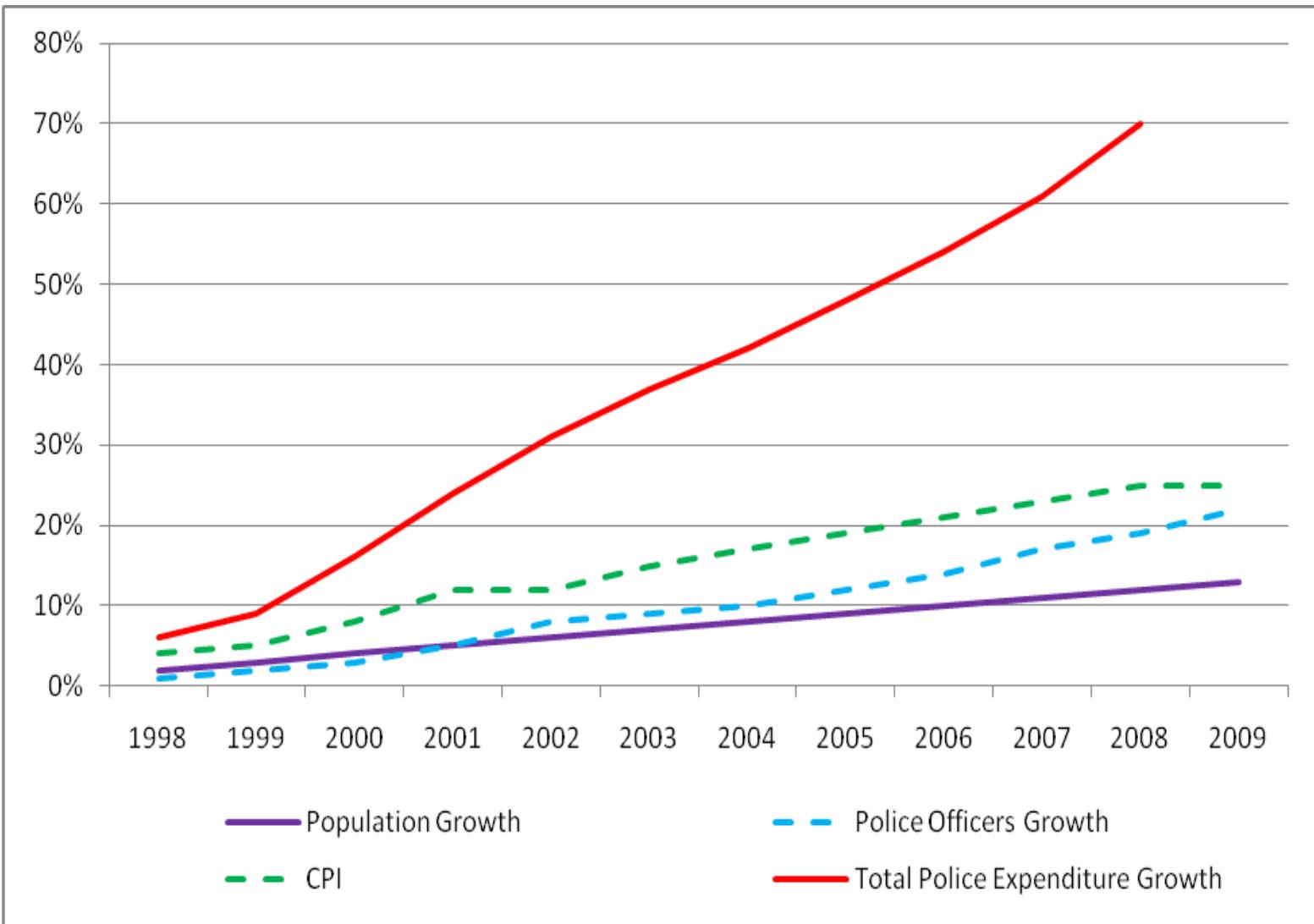
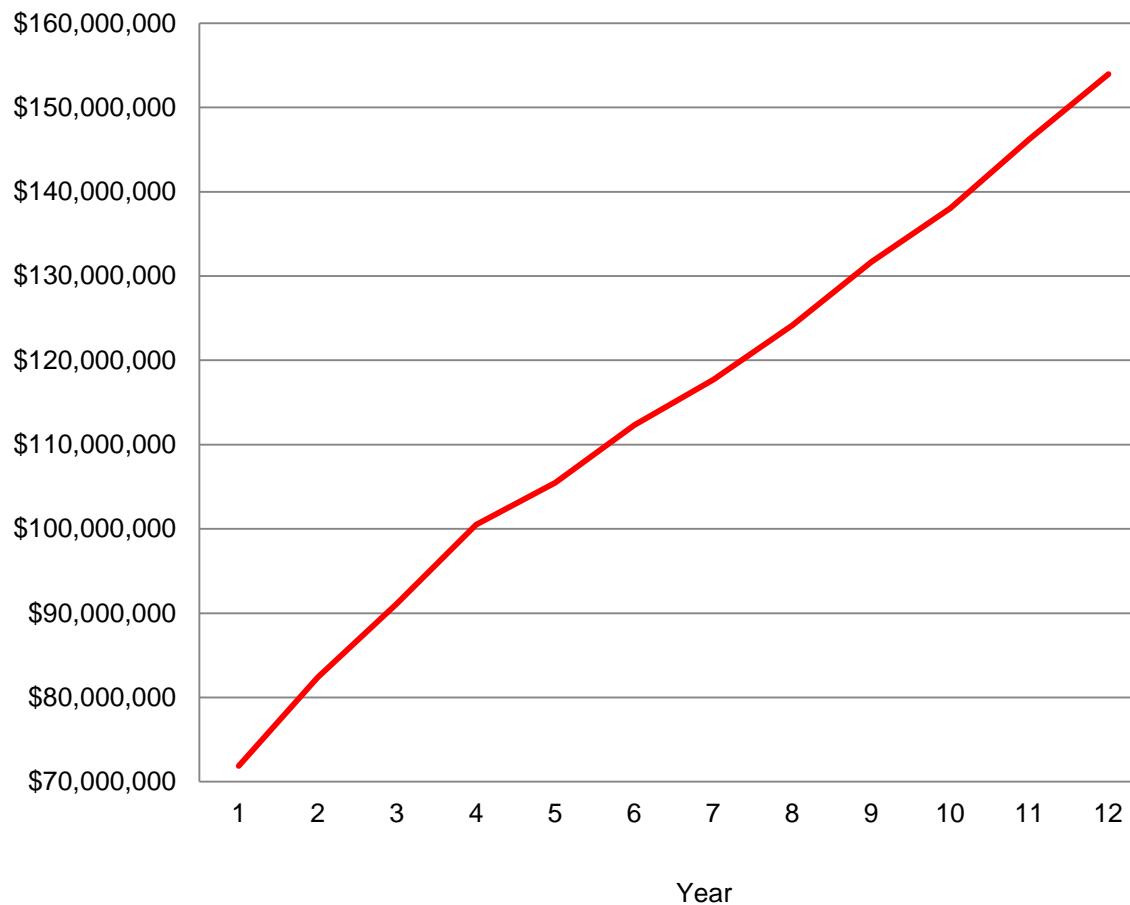


Figure 2 – Peel Region Police Service – Cumulative Increases



Durham Regional Police Service Budget - 2000-2011





Some Options

- Outsourcing
- Technology
- Constables classes
- Integration



Decision Criteria

- What outcomes?
- How much risk?
- What benefits must be preserved?
- What is a reasonable cost?



Thank You

Fred Kaustinen

fjk.consulting@rogers.com

647 343 1557

C 416 270 7081