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Privatization and the Economics of Plural Policing

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Policing

Verb

1. To regulate, control, or keep in order
2. The regulation and control of a community, especially for the maintenance of public order, safety, health, morals, etc.
3. Involves a network of actors with differences, commonalities, interdependencies, overlapping & mutually supportive interests

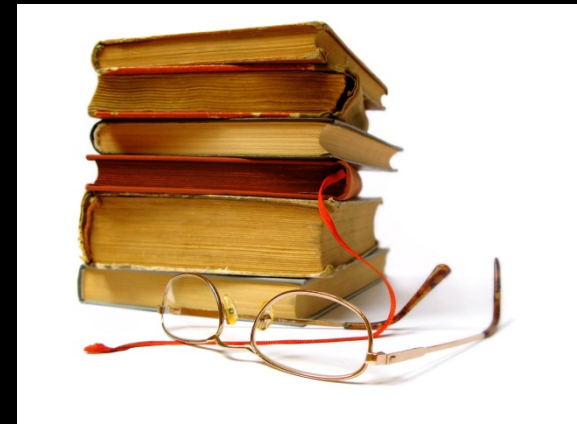


Policing the risk society



Fundamental questions

- What are the core services the public police should provide?
- Of those, how many absolutely require power of arrest and a firearm?



Privatized policing services

- Enhance public safety & security
- Prevent crimes
- Investigate persons, networks, incidents, events & threats
- Present visible deterrence
- Community liaison
- Public order
- Threat assessment and mitigation
- Collect, analyze and report on intelligence
- Collect and analyze evidence
- National security & critical infrastructure
- Enforce laws
- Appear at trial



What is driving change

- The risk society
- Future orientated versus reactive
- Pipes, pavement & people
- Access to public police services
- Client sense of control & direction
- Globalization of private police as a service
- Demands of the public marketplace



International approaches

- Singapore
- Switzerland
- United Kingdom
- United Arab Emirates
- Spain



Current State of Standards

- Canada (a provincial responsibility)
- Montreaux Document
- ICoCPSSP (Montreaux 2.0)
- Voluntary Principles on Security and Human Rights
- Sarajevo Code of Conduct (separate procurement standards)
- UAE resolution to the United Nations (E./CN.15/2012/20)



The future:

Parts of a strategic whole

1. Community volunteers / civil society
2. Tiers of private police/investigations
 - I. Enhanced status quo
 - II. Specialist licenses & training
 - III. Advanced specialist
3. Special Constables / Auxiliary / Reserves / Peace Officers / other enforcement agencies
4. Generalist public police
5. Specialist public police

The future

- Bulk services: site/scene security
- Specialist services: jail, prisoner transport
- On-call specialists: evidence collection, accident investigation, computer forensics, online investigations, open source intelligence, technical surveillance & countermeasures
- Field specialists: residential B&E, vehicle theft, shoplifting, bylaw, quality of life & public reassurance



Benefits

- Enhanced public safety & security
- Efficiencies
- New KPI's (impacts & outcomes)
- Cost effective (lower cost, pay for what you use, no pension/benefits liability)

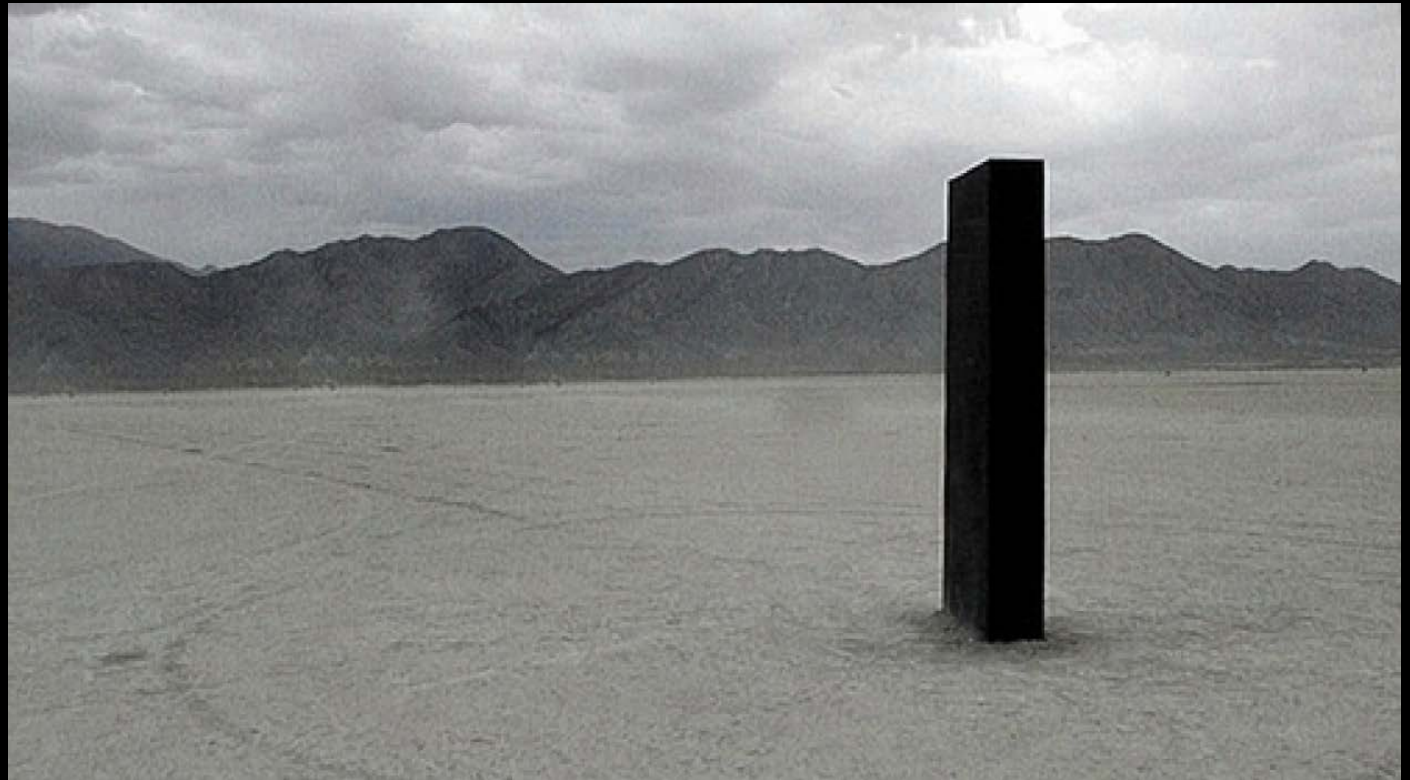


Accountability mechanisms

- State regulation
- Industry self-regulation
- Criminal liability
- Civil liability for torts or delicts
- Labour/employment law
- Contractual liability
- Accountability through the market



Some concerns...



Some concerns...



Some concerns...



Some concerns...



Some concerns...

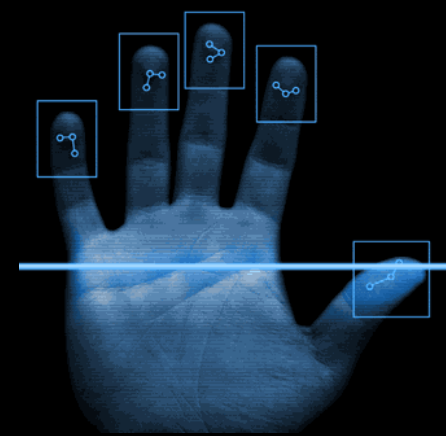
Security theatre: security primarily designed to make you *feel* more secure.



Core issues

- Public safety
- Public confidence
- Transparency
- Standards
- Measures: efficiency, effectiveness
- Governance & oversight





It is now virtually impossible to identify any function within the governance of security in democratic states that is not, somewhere and under some circumstances, performed by non-state authorities as well as by state ones... Indeed, the key issue for the future will not be demarcation of functions, but effective coordination of networks.

*Johnson & Shearing, 2003
Governing Security: Explorations in Policing and Justice*



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