



## ARCHIVED - Archiving Content

### Archived Content

Information identified as archived is provided for reference, research or recordkeeping purposes. It is not subject to the Government of Canada Web Standards and has not been altered or updated since it was archived. Please contact us to request a format other than those available.

## ARCHIVÉE - Contenu archivé

### Contenu archivé

L'information dont il est indiqué qu'elle est archivée est fournie à des fins de référence, de recherche ou de tenue de documents. Elle n'est pas assujettie aux normes Web du gouvernement du Canada et elle n'a pas été modifiée ou mise à jour depuis son archivage. Pour obtenir cette information dans un autre format, veuillez communiquer avec nous.

This document is archival in nature and is intended for those who wish to consult archival documents made available from the collection of Public Safety Canada.

Some of these documents are available in only one official language. Translation, to be provided by Public Safety Canada, is available upon request.

Le présent document a une valeur archivistique et fait partie des documents d'archives rendus disponibles par Sécurité publique Canada à ceux qui souhaitent consulter ces documents issus de sa collection.

Certains de ces documents ne sont disponibles que dans une langue officielle. Sécurité publique Canada fournira une traduction sur demande.



# EDMONTON POLICE SERVICE



## REPORT TO THE EDMONTON POLICE COMMISSION

**DATE:** 2012 August 27

**SUBJECT:** Office of Strategy Management Division  
2012 Annual Policing Plan – Q2 Report

---

### RECOMMENDATION(S):

That this report be accepted by the Edmonton Police Commission for information purposes.

### INTRODUCTION:

This report will provide information on the 2012 Annual Policing Plan – Q2 Results.

### BACKGROUND:

The Edmonton Police Service 2012 Annual Policing Plan (APP) was developed to respond to community needs and expectations, organizational priorities and emerging trends.

The 2012 APP – Q2 Report consists of 14 initiatives that are on the Public Dashboard. Each initiative has been assigned a colour (green / yellow / red) representing the degree to which its performance measures have been met. Commentary and trending (where applicable) is provided for each initiative.

A Balanced Scorecard (BSC) has been presented for information. The BSC provides an overview of Q2 results including status, targets, and performance.

### COMMENTS/DISCUSSION:

The attached 2012 Annual Policing Plan – Q2 Results are to be reviewed then forwarded to the Edmonton Police Commission for information purposes.



**CONCLUSION:**

For your review and consideration.

**ADDITIONAL INFORMATION ATTACHED:**

- Attachment 1 – 2012 Annual Policing Plan – Q2 Report

**Written by:** Acting S/Sgt Clint HOLM, OSM Division 

**Reviewed By:** Brian ROBERTS, OSM Division 

**Chief of Police:** 

**Date:** 

2012.09-19





---

---

# Annual Policing Plan

## 2012 Q2 Report

Edmonton Police Service

---

---



EDMONTON POLICE SERVICE 2012 ANNUAL POLICING PLAN - BALANCED SCORECARD - Q2

PUBLIC DASHBOARD

INITIATIVE - Q2 STATUS	Trend	2012 Q2	2011 Q2	2010 Q2	2009 Q2	Year End Target	2012 Q2 Target
1.1. Geographic Deployment Model - Response Times	➤	79%	78%	80.8%	73.4%	≥80%	2012 Q2 Target ≤ 7 Min 80% of the Time
1.2. Geographic Deployment Model - Proactive Time	➤	17.5%	19.3%	19.4%	18.3%	≥25%	25% Proactive Time
1.3. Geographic Deployment Model - Violent Crime Reduction	➤	3% (4119 crimes)	4000	4297	4530	≤7428	5% Violent Crime Reduction
1.4. Geographic Deployment Model - Property Crime Reduction	➤	-4.8% (6457 crimes)	6784	9084	11,386	≤13,719	4% Property Crime Reduction
2. Clearance Rates (3 month reporting delay)	➤	45.8% (5.5%)	43.4%	36.4%	31.9%	≥42.7%	4% Increase
3.1. Public Complaints	➤	-34% (64 complaints)	97	106	117	≤162	5% Reduction in Public Complaints
4.1. Integrated Corridor Safety Program - Fatal Collisions	➤	200% (3 fatal)	1	1	1	≤2	5% Reduction in Fatal Collisions
4.2. Integrated Corridor Safety Program - Serious Injury Collisions	➤	100% (4 collisions)	2	1	3	≤9	5% Reduction in Serious Injury Collisions
4.3. Integrated Corridor Safety Program - Enforcement	➤	-68% (1447 tickets)	4582	1192	3544	≥10,637	5% Increase in Enforcement
5. Traffic Enforcement Units	➤						Deploy Traffic Enforcement Units
6.1. Gang and Drug Enforcement - Arrests	➤	-7.8% (130 arrests)	141	160	191	≥330	5% Increase in Arrests
6.2. Gang and Drug Enforcement - Charges	➤	-23% (251 charges)	327	444	561	≥670	5% Increase in Charges Laid
6.3. Gang and Drug Enforcement - Civil Forfeitures	➤	7.6% (\$504,072)	\$468,570	\$611,580	\$268,149	≥\$890,303	5% Increase in Civil Forfeitures
6.3. Gang and Drug Enforcement - Drugs Seized	➤						5% Increase in Drugs Seized
7. Sexual Assault Investigations	➤	54%	60%	54%	54%	≤57%	5% Reduction in D.F.S.A.
8. Domestic Violence Intervention	➤	11% (3368 crimes)	3041	3322	3404	≤6179	2% Reduction in Domestic Violence
9.1. Beat Officer Program - Violent Crime Reduction	➤	3.4% (1157 crimes)	1119	1213	1307	≤2169	5% Violent Crime Reduction
9.2. Beat Officer Program - Property Crime Reduction	➤	-11% (997 crimes)	1120	1503	1886	≤2252	4% Property Crime Reduction
9.3. Beat Officer Program - Social Disorder Reduction	➤	12.4% (579 crimes)	515	464	351	≤1039	3% Social Disorder Reduction
10.1. Neighbourhood Empowerment Teams	➤						Implement Problem Solving Strategies
11. Community Action Teams	➤						Measure Evaluation Criteria
12. Public Safety Compliance Team	➤						Identify 20 Crime Targets
13. Report A Drug House Program	➤	30% (43 calls)	33	18		≥71	2% Increase in Concluded Calls
14. Police Dispatch - Average Speed of Answer	➤	-9% (42 seconds)	46 sec.	60 sec.	56 sec.	≤40 sec.	5% Reduction in Average Speed of Answer

STATUS

- Performance meets or exceeds target
- Performance is within acceptable range of target
- Performance is outside acceptable range of target

- Performance is improving from previous reporting period
- ➡ Performance is the same as previous reporting period or N/A
- Performance has decreased from previous reporting period



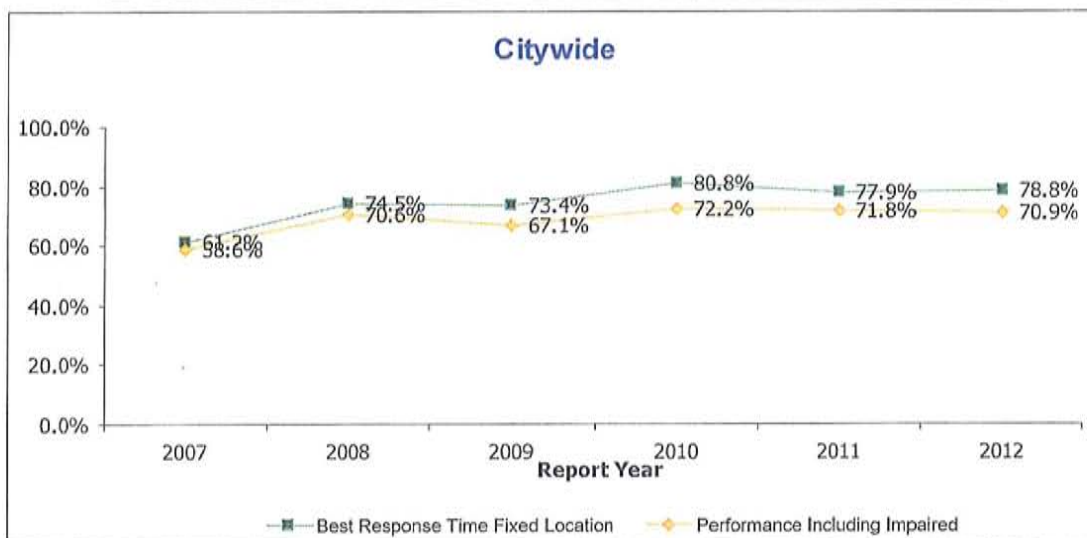
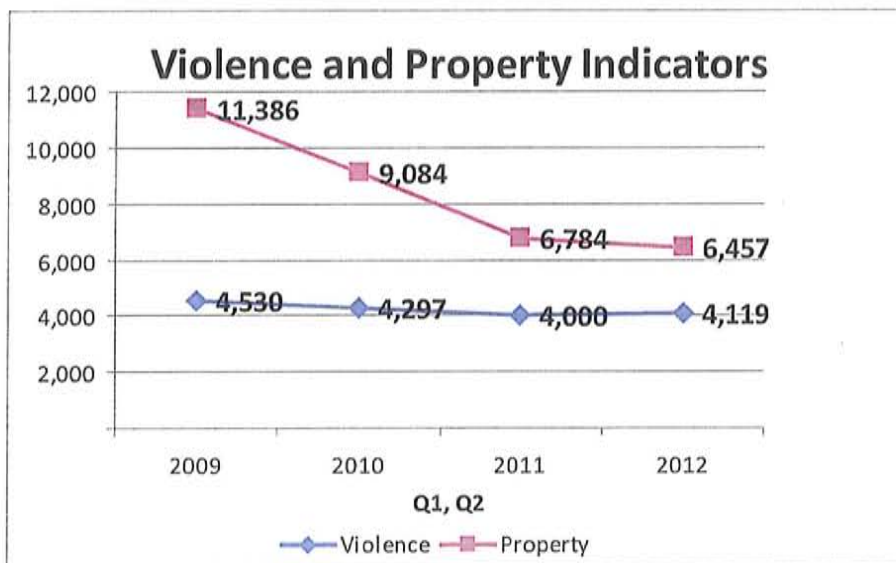
# 2012 Annual Policing Plan – Q2

## INITIATIVE #1

### Geographic Deployment Model & Crime Reduction

<b>Response Times</b> 79% (Target 80%)	<b>Violent Crime</b> +3% (Target -5%)	<b>Property Crime</b> -4.8% (Target -4%)	<b>Proactive Time</b> 17.5% (Target 25%)

### ANNUAL TRENDING:







## 2012 Annual Policing Plan – Q2

### VIOLENT CRIME:

Violent Crime Occurrences	Q2 2012 (YTD)	Q2 2011 (YTD)	Variance	Crime Indicator % Increase/Decrease
Assault	3135	2946	189	6.42%
Homicide	12	26	-14	-53.85%
Robbery	572	607	-35	-5.77%
Sexual Assaults	400	421	-21	-5%
<i>Total Violent Crime</i>	<i>4119</i>	<i>4000</i>	<i>119</i>	<i>3%</i>

- Violent crime in the 1<sup>st</sup> six months of 2012 was up 3% over 2011 results.

### PROPERTY CRIME:

Property Crime Occurrences	Q2 2012 (YTD)	Q2 2011 (YTD)	Variance	Crime Indicator % Increase/Decrease
Break and Enter	2057	1858	199	10.71%
Theft from Vehicle	2819	2995	-176	-5.88%
Theft of Vehicle	1433	1795	-362	-20.17%
Theft Over \$5000	148	136	12	8.82%
<i>Total Property Crime</i>	<i>6457</i>	<i>6784</i>	<i>-327</i>	<i>-4.8%</i>

- Property crime in the 1<sup>st</sup> six months of 2012 was down -4.8% over 2011 results.

### COMMENTARY:

- Reported proactive time at the end of Q2 2012 was 17.5%. This is within 1.25% of the average proactive time over the last three years.
- Response times at the end of Q2 2012 were at 79%. While this is 1% lower than the target, it is the second highest Q2 (YTD) result in the last 5 years (the highest was in 2010 at 80.8%).



## 2012 Annual Policing Plan – Q2

### INITIATIVE #2

## Clearance Rates

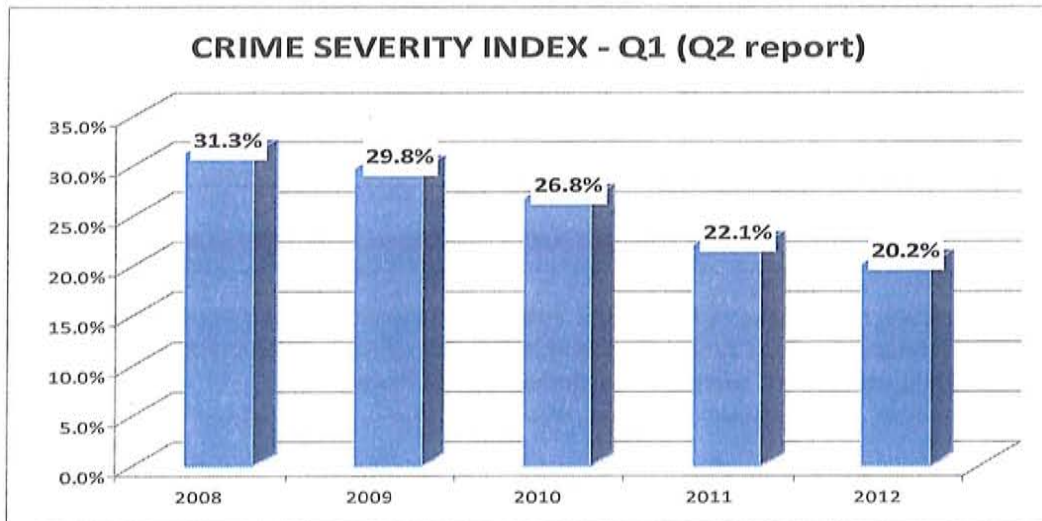
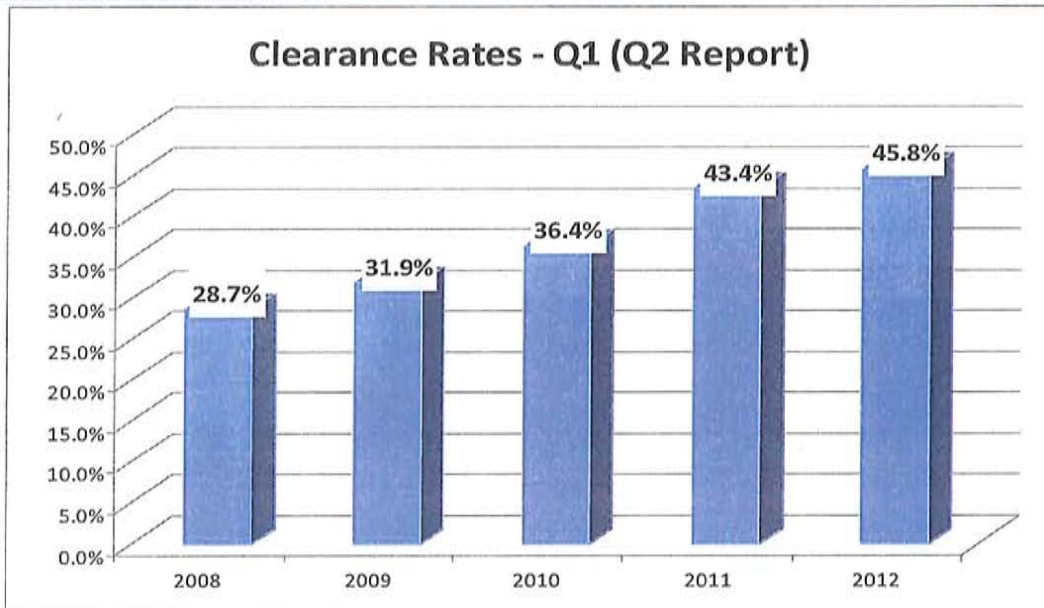


**45.8% (+5.5%)**

**(Target +4%)**

\*\*\*There is a three month time lag in reporting to ensure accurate results.

### ANNUAL TRENDING:





## 2012 Annual Policing Plan – Q2

### INITIATIVE #3

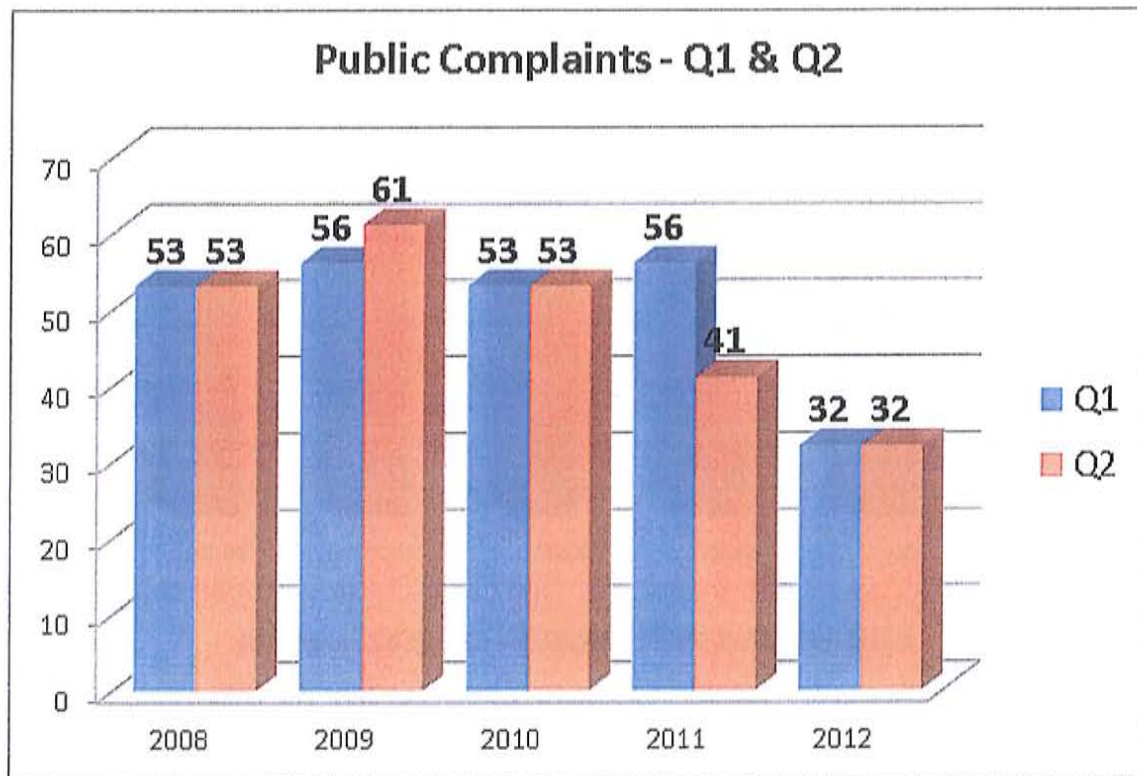
## PUBLIC COMPLAINTS



**64 Complaints (-34%)**

(Target -5%)

### ANNUAL TRENDING:



### COMMENTARY:

The dramatic decrease in public complaints has remained consistent over the past three quarters (34 / 32 / 32). Professionalism and Customer Service remain leading causes for complaints. In the second quarter of 2012, there was only 1 complaint regarding use of force.



# 2012 Annual Policing Plan – Q2

## INITIATIVE #4

### INTEGRATED CORRIDOR SAFETY PROGRAM



**Fatal Collisions**  
 3 collisions in corridors  
 +200% (Target -5%)  
 (17 collisions city wide)

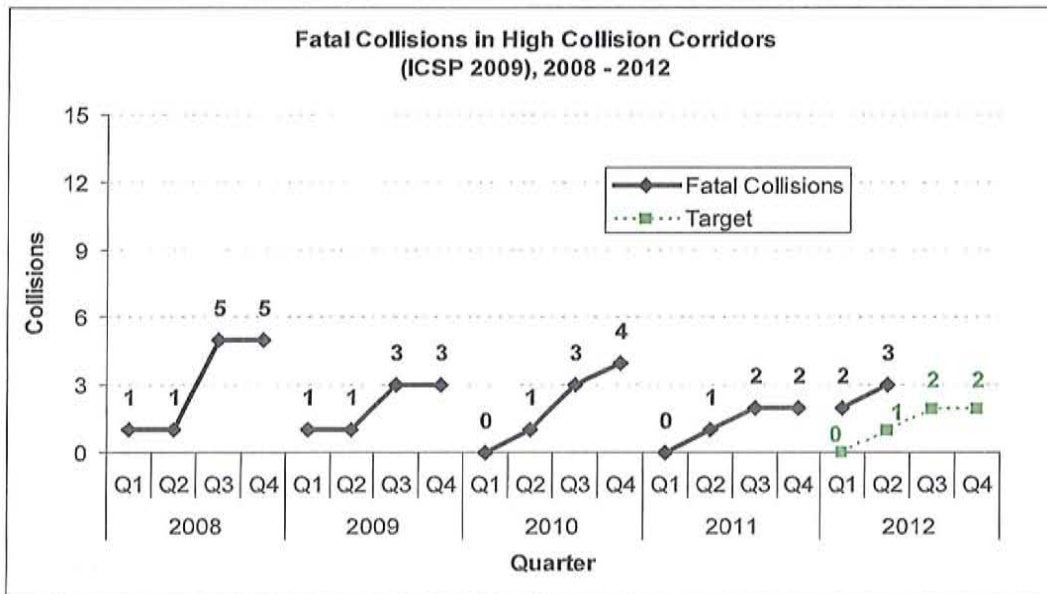


**Serious Injury Collisions**  
 4 collisions in corridors  
 +100% (Target -5%)  
 (21 collisions city wide)



**Enforcement**  
 1447 tickets in corridors  
 -68.4% (Target +5%)  
 (Traffic Section only)

### ANNUAL TRENDING:



### COMMENTARY:

For Q2 reporting, a focus is being placed on incidents within the twelve high risk corridors. A reassessment of current corridors, and potentially identifying new or emerging high-risk corridors, may serve to refocus efforts where they will have the most impact on traffic safety. Updating the high risk locations within the city will allow for a better use of resources and support our mandate of data-driven enforcement.

The 12 identified corridors are as follows:

- |         |         |             |         |          |                 |
|---------|---------|-------------|---------|----------|-----------------|
| 111 Ave | 137 Ave | 170 St      | 23 Ave  | 50 St    | 75 St           |
| 91 St   | 97 St   | Calgary Tr. | Gateway | Kingsway | Stony Plain Rd. |



## 2012 Annual Policing Plan – Q2

---

### INITIATIVE #5

## TRAFFIC ENFORCEMENT UNITS



### Q2 PERFORMANCE MEASURE:

By the end of Q2, Traffic Enforcement Units deployed.

### COMMENTARY:

On June 1<sup>st</sup>, 2012, the first STAT (Specialized Traffic Apprehension Team) squad was implemented. Along with miscellaneous traffic enforcement duties, the STAT mandate includes violence suppression activities as part of the ongoing Violence Reduction Strategy. This includes the Criminal Mobility Interdiction Program (CMIP) designed to increase community safety by focusing on enforcement of mobile criminals.

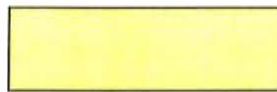
Three more STAT teams are anticipated to be staffed within the next 12 months.



## 2012 Annual Policing Plan – Q2

### INITIATIVE #6

## Gang and Drug Enforcement



**Persons Arrested**  
-7.8% (130)  
(Target +5%)



**Charges Laid**  
-23% (251)  
(Target +5%)



**Civil Forfeitures**  
+7.6% (\$504,072)  
(Target +5%)

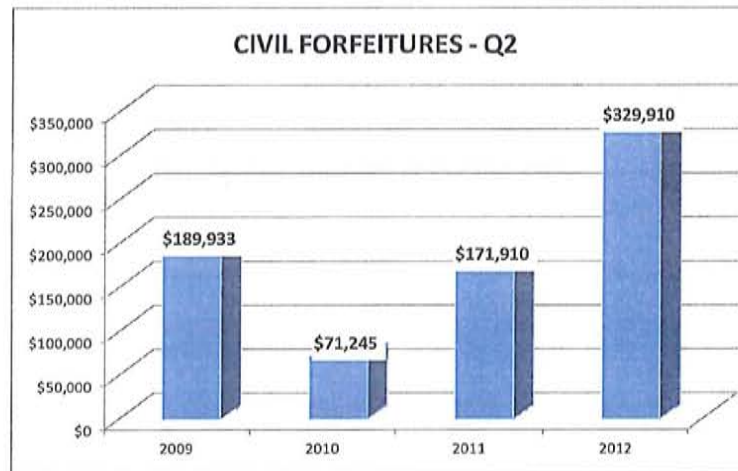


**Drugs Seized**  
(Target +5%)  
Cocaine (40.3 kg)  
Marijuana (6.1 kg)  
Methamphetamine (689.7 g)  
Pills (506)

Goal of 5% increase in the productivity measures over the 2011 baseline for each category.

Category	2012 Target	Category	2012 Target
Persons Arrested	≥ 330	Civil Forfeitures	≥ \$890,303
Charges Laid	≥ 670	Drugs Seized	Cocaine ≥ 23.7kg Marijuana ≥ 199.5kg Methamphetamine ≥ 1.4kg Pills ≥ 9820

### ANNUAL TRENDING:



### COMMENTARY:

- Productivity measures for EDGE are impacted by the type of information that is gleaned through information and intelligence gathering techniques. Arrests (-7.8%) and charges (-23%) were down as a result of the types of files worked on.
- At the end of Q2, civil forfeitures were up 7.6% and over 40kg of cocaine was seized compared to 22.8kg in all of 2011.
- Civil forfeiture seizures do not include court ordered dispositions.



## 2012 Annual Policing Plan – Q2

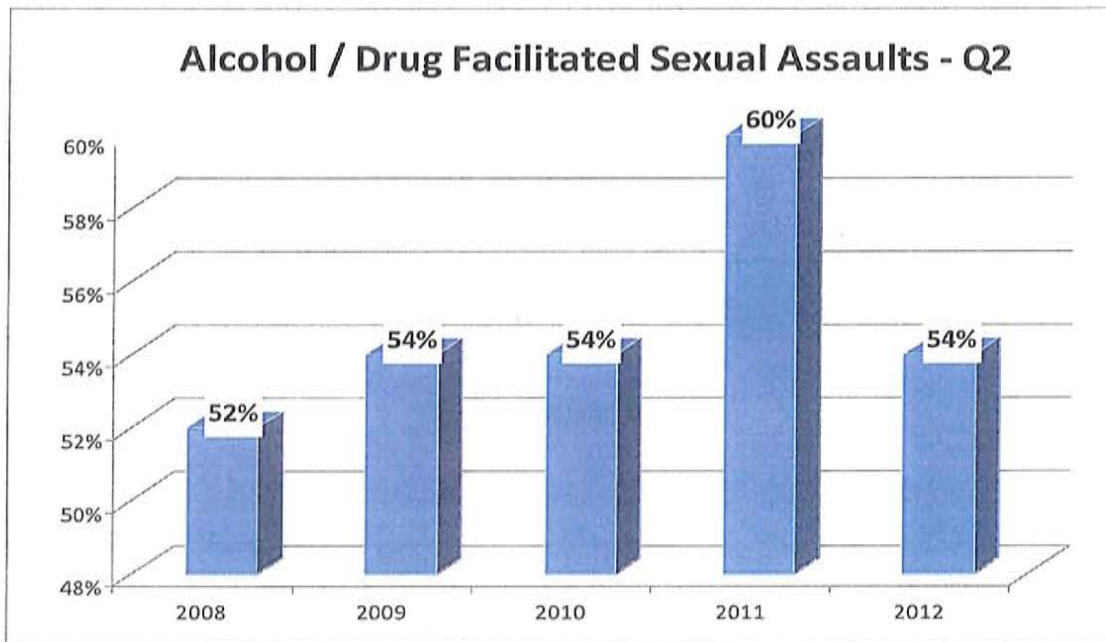
### INITIATIVE #7

## SEXUAL ASSAULT INVESTIGATIONS



54% of occurrences investigated by the Sexual Assault Section at the end of Q2 involved the use of alcohol or drugs. (Target:  $\leq 57\%$ )

### ANNUAL TRENDING:



### COMMENTARY:

The vast majority of sexual assault files that involve alcohol and/or drugs reported to the Edmonton Police Service are opportunistic cases where an offender takes advantage of a victim who is profoundly intoxicated by his or her own actions to the point of near or actual unconsciousness. Sexual Assault through the covert or forcible administration of an incapacitating substance by an assailant does occur, though it has proven very difficult to support the degree of its existence as toxicological evidence is fleeting in nature.



## 2012 Annual Policing Plan – Q2

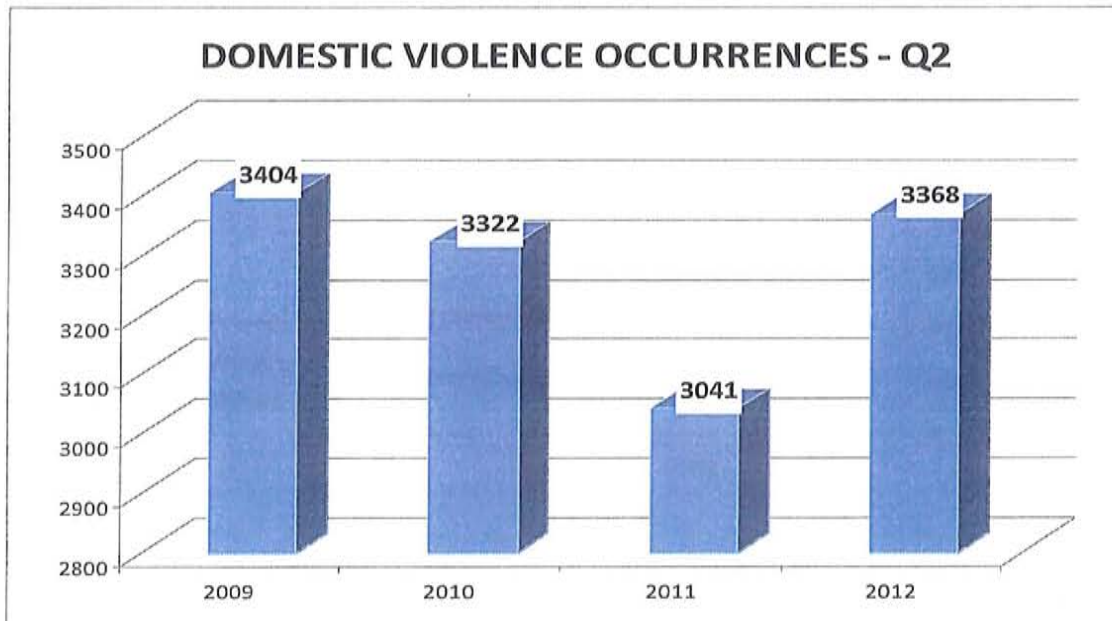
### INITIATIVE #8

## DOMESTIC VIOLENCE INTERVENTION



**+11% increase in domestic violence occurrences compared to 2011  
(Target -2%)**

### ANNUAL TRENDING:



### COMMENTARY:

Issues that may be influencing the increase in domestic violence numbers include:

- Increased awareness of domestic violence and encouragement to report
- An increased population in Edmonton
- Increased education to front line members leading to files being properly coded as domestic violence due to underlying causes (i.e. mischief, trouble with man, threats etc.)
- Increased quality of response by the EPS that leads to:
  - Encourages complainant to come forward
  - Complainants share their experience with others facing similar circumstances
  - More proactive response in terms of breach follow-ups
  - DOCS investigations lead to additional charges due to the thoroughness of interviews





# 2012 Annual Policing Plan – Q2

## INITIATIVE #9

### BEAT OFFICER PROGRAM



**Violent Crime**  
+3.4%  
(Target -5%)

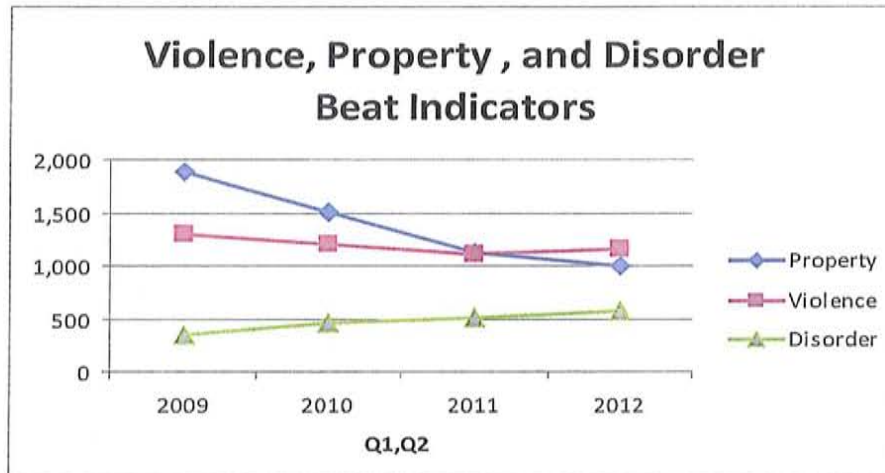


**Property Crime**  
-11%  
(Target -4%)



**Social Disorder**  
+12.4%  
(Target -3%)

### ANNUAL TRENDING:



### COMMENTARY:

Violent crime in Beat areas in 2012 Q2 was up 3.4% over 2011 Q2, consistent with the increase in city wide violent crime numbers (+3%). Property crime is down 11%, exceeding the city wide reduction of 4.8%.

Social disorder offences are being measured for Beat areas in the APP for the first time in 2012 (+12.4%). These offences include Mental Health Act, Abandoned Auto, Mischief – Graffiti, Disturb the Peace, Person With Gun, and Dispute with a Weapon.



## 2012 Annual Policing Plan – Q2

---

### INITIATIVE #10

## NEIGHBOURHOOD EMPOWERMENT TEAMS



### Q2 PERFORMANCE MEASURE:

By the end of Q2, develop and implement problem solving strategies for each identified location.

### COMMENTARY:

Six problem locations were identified and problem solving strategies tailored to each location were implemented. The six locations are as follows:

- North Division: 12760 114 Street
- Downtown Division: 12025 120 Avenue
- Downtown Division: 9908 106 Avenue
- Southeast Division: 8715 85 Street
- Southwest Division: 17323 69 Avenue
- West Division: 11637 124 Street

Strategies include:

- Connecting residents to other residents and service providers
- Strengthening community leadership within the resident base
- Enhancing and supporting existing crime prevention initiatives, while implementing new programming
- Promoting multi-agency partnering that reduces blocked opportunities to vulnerable populations
- Increasing community collaboration
- Addressing duplication and/or gaps in service



## 2012 Annual Policing Plan – Q2

---

### INITIATIVE #11

## COMMUNITY ACTION TEAMS



### PERFORMANCE MEASURES:

Q2 - Will measure the criteria developed at the end of Q1 (Re: Performance measurement framework)

### COMMENTARY:

There were three deployments in the second Quarter of 2012:

- In April CAT worked with ETS Security and other partners at major LRT Stations, during targeted times to deal with loiterers and associated criminological and anti-social behaviour of 'patrons' (fare jumpers included).
- May had a similar variation on the CAT theme by looking at two West Division areas: Stony Plain Road and the 124 Street Corridor (Inglewood). This "split CAT deployment" was intended to create a different look and focus on two problem areas of the Division.
- CAT was in North Division June 13-16<sup>th</sup>. Beacon Heights, Abbottsfield, Rundle Heights and Beverly Heights were all targeted to some degree during this deployment.

### Abridged Statistical Results for the Second Quarter:

- Arrests - 91 (YTD=269)
- Charges - 83 (YTD=147)
- Warrants - 412 (YTD=854)
- J444's - 602 (YTD=1160)
- People Housed - 7 (YTD=39)



## 2012 Annual Policing Plan – Q2

---

### INITIATIVE #12

## PUBLIC SAFETY COMPLIANCE TEAM



### Q2 PERFORMANCE MEASURE:

By the end of Q2, the EPS will have identified 20 known organized crime / gang targets in relation to frequenting licensed establishments.

### COMMENTARY:

The Public Safety Compliance Team (PSCT) was established under Responsible Hospitality Edmonton to collaborate and partner to ensure a safe environment for patrons and staff of all licensed facilities and events in an effort to build quality communities within the City of Edmonton.

#### Performance Measure Completed

- 26 gang target packages completed and approved
- 10 gang target packages completed and awaiting approval
- Watch Commanders, Patrol members, Beat members, Community Liaison Cst's, and EDGE members have been trained on the use and processes of section 69.1 of the Gaming & Liquor Act (A police officer may exclude or remove from licensed premises any person the police officer believes to be associated with a gang)



## 2012 Annual Policing Plan – Q2

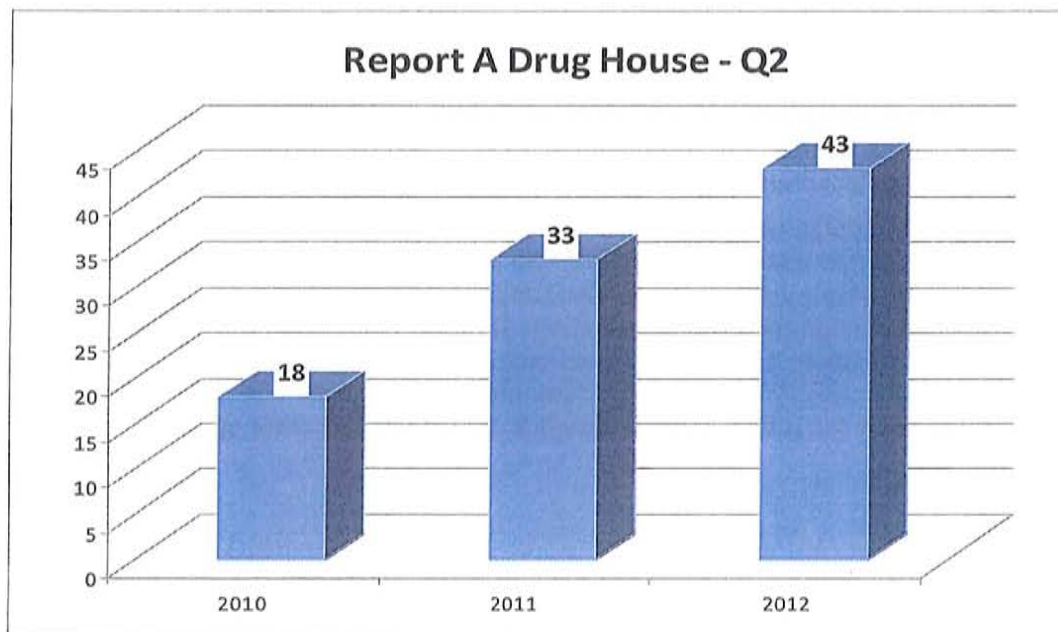
### INITIATIVE #13

## REPORT A DRUG HOUSE



**+30% compared to 2011.**  
(Target +2%)

### ANNUAL TRENDING:



### COMMENTARY:

In the first half of 2012, there were 43 concluded Report A Drug House calls compared to 33 in the first half of 2011. This 30% increase is related to full staffing of the program and increased public awareness.



## 2012 Annual Policing Plan – Q2

### INITIATIVE #14

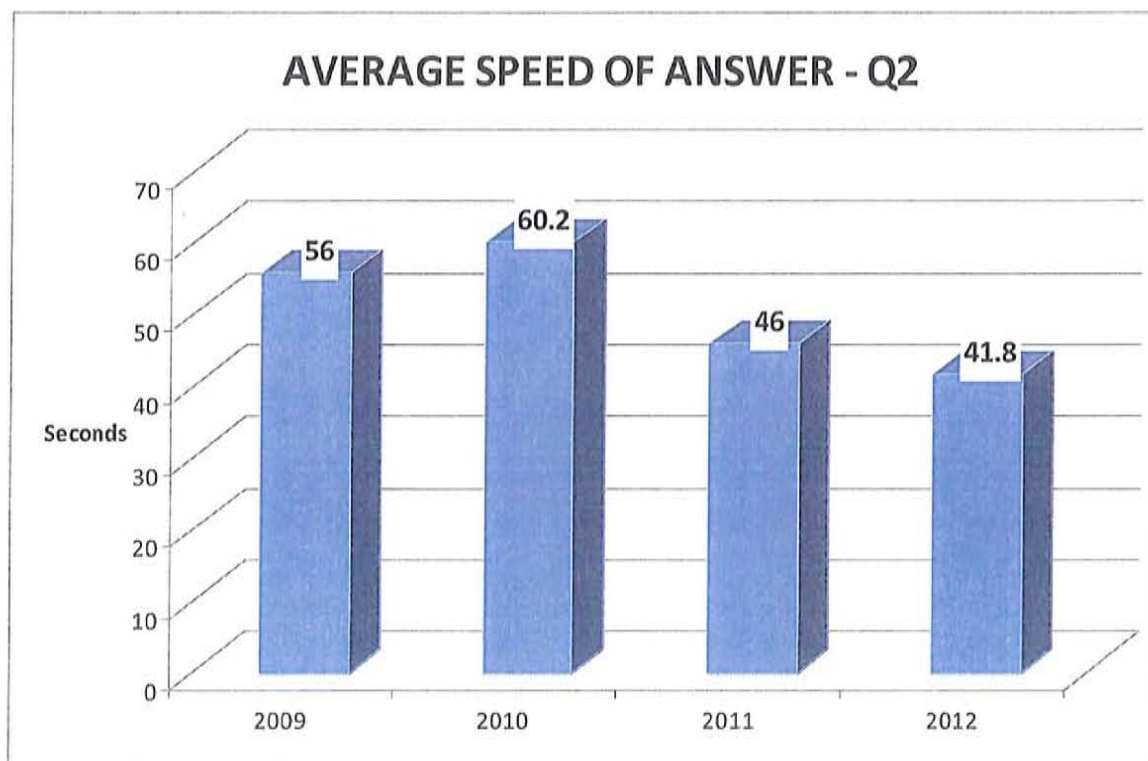
## DISPATCH / 911 - AVERAGE SPEED OF ANSWER



**41.8 seconds (-9% compared to 2011)**

(Target: -5%)

### ANNUAL TRENDING:



### COMMENTARY:

The Average Speed of Answer (ASA) is the time it takes for a police evaluator to answer a call placed to the non-emergency complaint line. On a year to date comparison basis, the combined Q1 and Q2 2012 average ASA of 41.8 seconds was 9.1% lower than the combined Q1 and Q2 2011 average ASA of 46 seconds.

