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RCMP



ROYAL CANADIAN MOUNTED POLICE



2010-2011
THE YEAR IN
REVIEW
H DIVISION - NOVA SCOTIA RCMP



Royal Canadian Mounted Police Gendarmerie royale du Canada

Canada

Message from the Commanding Officer

Assistant Commissioner, Alphonse MacNeil



I am pleased to share with you the 2010-2011 Year in Review on behalf of the RCMP in Nova Scotia.

Last year, I had the pleasure of returning to my home province to assume the role of Commanding Officer. Since my return, I've had the opportunity to visit a number of communities and attend many events across the province. During these visits I have heard overwhelmingly that you value the work the RCMP does to help keep your communities safe and secure. Thank you for your continued support and confidence.

One of my roles as Commanding Officer is to ensure the RCMP is accessible and relevant to the communities. One way we are doing that is through this report and highlighting success stories of great police work that you may not be aware have occurred in your area.

We know policing concerns vary from one area to another and that is why we develop annual performance plans to identify and target local policing priorities. We report regularly to Mayors, Wardens and Councils on our progress and use these opportunities to identify new ways to work with partners on crime prevention initiatives.

I want to hear from you on what you would like to see from your police service and I would encourage you to speak to your local Detachment Commander. We can only deliver the best possible police service if we understand your needs and develop policing strategies that are innovative, efficient and effective.

That said we know that policing is only part of the answer. It is critically important that police come together with other levels of government and social agencies, along with community members to address issues of crime reduction and prevention. When our efforts are combined and focused we can have an impact on the level of crime occurring in our communities.

2010-11 was memorable for the RCMP. We removed over 500 unwanted firearms from our streets through a province-wide gun amnesty to improve community safety. For the fourth consecutive year we achieved a reduction in the number of serious injuries and fatalities on our roadways. I am extremely proud of our officers continued education and enforcement efforts to make our roads some of the safest in Canada. We also introduced a new Alarm Response Strategy designed to reduce the demand on our resources from false alarm calls and ensure that our frontline officers can focus their efforts on preventative enforcement and high crime areas. Behind the scenes, our plain clothes Federal Policing Units conducted numerous investigations to target and disrupt organized crime groups that traffic drugs, contraband and guns. While not visible to most citizens, their expertise in organized crime and support of frontline police officers is critical to the safety of the province.

Our communities are the focus of everything we do. Let's continue to work together to support a safe and secure Nova Scotia.



Officer in Charge of Criminal Operations

Chief Superintendent Blair McKnight

Over the 2010-2011 period the RCMP have made significant achievements. The enforcement efforts of front line officers, with support from specialized units, such as the Street Crime Enforcement Units (SCEU), have resulted in substantial seizures of illicit commodities, the arrests of and laying of charges against numerous individuals and severe disruption of criminal groups operating throughout Nova Scotia.

Throughout the report, the RCMP highlights significant achievements that demonstrate the coordination of intelligence and enforcement action against criminals, and the collaboration and partnership with communities. There have been numerous successes over the past 12 months but the list is not exhaustive as there were too many investigations in 2010-2011 to list them all. What is of most significance is in addition to solving five historical homicides, and bringing closure to the families of those impacted, the RCMP has also been successful in preventing drugs and guns from reaching the streets of Nova Scotia.

In the last year, the RCMP has seized hundreds of firearms, thousands of rounds of ammunition, an abundance of drugs including marihuana, methamphetamine, ecstasy and cocaine. In addition, significant success was achieved through long-term investigations into Citizenship and Immigration fraud, and gun violence in the Halifax Regional Municipality. The Provincial Proceeds of Crime (PPOC) Unit continues to remove the profit from criminal activity by seizing vehicles, cash and other stolen property.

In recent months, officers from the Nova Scotia Financial Crime Unit have concluded a number of investigations that resulted in charges against individuals who are alleged to have defrauded Nova Scotians. In March 2011, three people were charged with fraud affecting the public market. The charges result from a long-term investigation into the company formerly known as Knowledge House Incorporated.

An investigation into a mortgage fraud scheme in the Yarmouth area resulted in charges against 11 people from the area. Investigators determined the accused were using fraudulent documents to obtain mortgages with a total value exceeding six million dollars.

In an alleged Ponzi scheme, 179 investors, many of them from Nova Scotia, were defrauded over \$4 million dollars. As a result of a national and international investigation undertaken by the RCMP, the owner of Jabez Financial Services was charged with four fraud-related charges. This matter is now before the courts. All of these cases remind us of the importance of being cautious, and reviewing each investment opportunity thoroughly before committing money to it.

Officers from the Customs and Excise Enforcement Unit have continued to identify and target those responsible for distributing contraband tobacco in the province. Millions of contraband cigarettes have been seized as a result of traffic stops and more in-depth investigations over the past years. Reducing the availability and decreasing the demand for contraband tobacco is key in combating the sale and the criminality that surrounds it.

The Crime Reduction Initiative continues to gain momentum with the recent addition of six specially trained crime analysts strategically located across Nova Scotia. The RCMP is an intelligence-led organization and the analysts will gather additional data to support local strategies and prevent crime at the street level. The RCMP and municipal policing partners continue to cooperate through the Intelligence Enforcement Steering Committee (IESC) to set provincial enforcement and intelligence priorities and align resources against serious and organized crime.

I encourage you to learn more about the work being done in your communities by reading this report or by visiting our web site www.rcmp-grc.gc.ca/ns. Get to know your local Detachment Commanders and let's continue to work together to reduce crime.



RCMP National Priorities

The Strategic Priorities of the RCMP are national in scope; however they are linked to those things that are important to the people of Nova Scotia. Across this Province the RCMP fulfills its strategic priorities by employing a coordinated, strategic approach to policing communities.

Serious and Organized Crime

Using an intelligence-led, integrated approach with our policing and law enforcement partners across the province, the RCMP is focused on reducing the threat and impact of organized crime. The impact of organized crime can be reduced by coordinating the efforts of municipal, provincial, federal and international police, all levels of government, the community and industry. A recent example of this type of cooperation saw charges laid in historical homicides that were related to Outlaw Motorcycle Gang activity. In addition to laws specifically directed at organized crime, there are numerous provincial laws that are being enforced to help prevent or curtail the illegal activity of organized crime groups at the community level. The RCMP Federal Policing program is committed to significantly disrupting the highest level of organized crime, enhancing our safety and reducing our fear of crime throughout Nova Scotia.

National Security

All provinces and territories in Canada face the threat of terrorism and that is why the RCMP in Nova Scotia works in partnership with domestic and foreign agencies to enhance prevention measures against the threat of terrorism. Threats to our national security are continually changing, presenting an intelligence challenge to governments and law enforcement around the world. Terrorist organizations, whether foreign or domestically based, are increasingly sophisticated in their use of technology that allows them to operate in an environment where borders are virtual and detection is difficult. In Nova Scotia, the RCMP has a dedicated National Security Enforcement Section working to detect, prevent, disrupt and investigate terrorist activity. Our goal is to enhance all facets of transport security, border integrity, intelligence and information sharing amongst policing partners. Our Border Integrity program works with partner agencies to ensure the integrity of our borders are not compromised and to prevent the entry of those who may pose a terrorist threat to our province. A member recently traveled to France to strengthen partnerships and discuss ways to address migrant vessels and their inevitable appearance on our eastern shores.

Youth

Supporting youth is a long-term priority for the RCMP. A key objective of our National Youth Strategy is working with young people to prevent crimes involving them either as victims or as offenders. The RCMP helps young people stay safe in their communities by using crime prevention through social development to reduce youth crime and victimization. Our approach in Nova Scotia continues to use community-wide problem solving, balanced with prevention and intervention strategies. The Youth Problem Oriented Policing (YPOP) was established in 2007 as part of the District's Crime Reduction Strategy. This Unit is formed by grouping the Community Policing Officers and the School Liaison Officers together to address youth related issues throughout the District. YPOP becomes active each year immediately following school closure in June and terminates at the beginning of school in September. The members of the Unit are scheduled for planned events as dictated by the District's Events Calendar and are also deployed at "Hot Spots" throughout the District.

Patrolling known "Hot Spots" and those identified by Com Stat analysis, such as beaches and skate parks allows members to interact with young people and show a visible presence where problems are more likely to arise. The YPOP Unit has been tasked with many Red Serge events such as Natal & Canada Day ceremonies, and other public community events. The YPOP Unit augments the watches during the summer months and contributes significantly to the Crime Reduction Strategy.



Working with our community is one of the aspects of policing our officers enjoy. Sgt Gary White and Cpl. Blair Pelly enjoyed a day of bowling with Special Olympians Tyler White, Kendra Larade, Claire Darrach and Trevor MacInnis.

RCMP National Priorities

Aboriginal Communities

Through partnership and collaboration, the RCMP in Nova Scotia have developed and implemented culturally - sensitive strategies, plans and programs which addressed the needs of the Aboriginal peoples throughout the province. Partnering with Mi'kmaq Legal Support Network to implement Project Venture is one example of evidence -based, culturally appropriate program.



Particular attention has been given to providing enhanced support for the unique needs of Aboriginal victims of crime by maintaining and strengthening partnerships with Aboriginal communities as well as our policing and government partners, stakeholders and with Aboriginal organizations. Through the development of a Domestic Violence Officer position, the RCMP has worked with stakeholders to support community-led solutions and to develop and deliver programs tailored to the unique needs of victims.

The RCMP is dedicated to improving community health by partnering to build solid programs to protect and interrupt cycles of substance abuse, self-injury and suicide.

Strategies have been developed to improve communication and enhance and optimize service delivery in Aboriginal communities. The RCMP has done this by taking the lead to assess, consult and facilitate the establishment of Community Consultative Groups (CCG) in First Nation communities in 'H' Division.

The RCMP has supported Detachment Commanders in developing innovative strategies such as the 24 hour policing model, Crime Reduction Unit and Community Policing Liaison Officer from existing resources in Indian Brook Detachment.

The RCMP will continue to promote educational success and entry into the workforce through recruiting initiatives.

Economic Integrity

Globalization and technological progress allow criminals to operate beyond jurisdictions using sophisticated and continuously evolving methods to find victims. Maintaining Nova Scotia's economic integrity is a complex issue that is best addressed in cooperation with other law enforcement agencies, governments at all levels, private sector and our international partners. This will ensure citizens of this province have confidence in their financial, currency and market systems. The RCMP in Nova Scotia is focusing on targeting identity theft and frauds relating to the health care system through our education, awareness and enforcement initiatives. Several high profile Financial Crime investigations, such as "Knowledge House" and "Jabez" that have been years of work have recently resulted in charges laid and are before the courts.



Provincial Priorities

As Nova Scotia's Provincial Police, we remain committed to tackle those current and emerging issues that challenge public safety in all areas of our province. The RCMP is fully committed to working with the Department of Justice in meeting the needs and expectations concerning policing for the citizens of Nova Scotia. Our focus over the last year has been to address issues surrounding the four identified Provincial Priorities for policing.

Crime Reduction

An aggressive crime reduction strategy looks to not only reduce crime but also to reduce the fear of crime and the impact of anti-social behavior. This requires additional police focus on high crime areas, crime causation, and habitual or prolific offender management. Detachments and Districts have developed their own crime reduction strategies based on their operational realities. These strategies form part of their Annual Performance Plans and to ensure relevance, transparency and accountability, these plans are the basis of consultation with their local Police Advisory Boards, elected municipal officials and other community groups.

An effective crime reduction program requires timely and thorough analysis of information from multiple sources. Identification of criminal trends, associations and groups, assist in reducing the threats and impacts of crime. The strategic placement of six crime analysts across the province facilitates the application of crime reduction operations through:

- Interpretation of crime data
- Support of tactical activity at the watch or team level
- Supports evidence based policing through crime data analysis which identifies crime trends and geographical hot spots
- Using a proven statistical methodology each analyst is compiling or maintaining a list of prolific offenders for their respective districts. These lists will then be used by detachments and SCEU to focus their enforcement efforts on those habitual offenders who commit the majority of property crime.
- Preparation of supporting documentation for the use by Crown Attorneys during court appearances of prolific offenders.
- Using occurrence data to identify short term crime trends in residential and other community areas to help direct patrols.

Road Safety

Fewer people died on Nova Scotia's roads last year than in any other year since record keeping began in 1948. In 2010, 56 people were killed on Nova Scotia roadways in the RCMP's jurisdiction. While this number has continued to decline over the past four years as a result of ongoing enforcement efforts, there remains much work to be done.



The RCMP is dedicated to improving public safety on our roads. A recently completed three year strategic traffic plan combines targeted enforcement, education and awareness strategies together with the ultimate goal of reducing injuries and save lives.

The RCMP Traffic Services Program supports detachments and partner enforcement agencies throughout Nova Scotia such as:

- Commercial Vehicle Enforcement
- Municipal Police Forces/ DND Military Police
- Mothers Against Drunk Driving (MADD)
- IWK Safety League
- Municipal By Law Enforcement

This support is in advancement of road safety initiatives, focusing on the four primary casual factors of fatal and serious motor vehicle collisions: impaired driving, unbelted occupants, speeding and aggressive driving and driver distraction and inattention.

2010-2011 Highlights include:

- Supplementing our enforcement program by utilizing an aircraft to focus on identified areas of high risk driving behaviors;
- Establishing an operational reporting tool to effectively capture enforcement data in a timely fashion. This helps ensure broad contribution to enforcement across the province from Detachments and Traffic Services;
- Continuing focus on drug-impaired driving education for officers

Provincial Priorities

Outstanding Warrant Reduction

We recognize that maintaining warrants for arrest over extended periods does not encourage overall public confidence or support for the judicial process. The RCMP continues to explore ways to reduce the number of warrants in Nova Scotia. Our focus remains particularly on those alleged offenders remaining within the Province. Detachment-specific methods to reduce outstanding warrants have been created and a measurement and reporting tool will be implemented in 2011-2012.

Domestic Violence

Domestic violence continues to be an area of concern for the RCMP. The RCMP remains committed to working closely with communities and other agencies through various domestic violence initiatives.

2010-2011 Highlights include:

- A progressive approach to domestic violence through the creation of a Victim Services/Domestic Violence Program Manager in the Community Aboriginal Diversity Policing Section;
- o Coordinates the victim services information, referral and support program, and training in the area of domestic violence and lethality awareness

- o Works closely with community partners to increase awareness on this subject while seeking new and innovative programs to decrease victimization of vulnerable persons

- Appointment of a Mi'kmaq Domestic Violence Officer to directly address violence on First Nations.

Responding to high-risk incidents such as domestic violence and barricaded persons can create significant risks to public and police safety. This year we have established four additional Risk Manager Positions within the Operational Communications Centre. These positions are staffed with senior Staff Sergeants who are able to provide twenty four hour a day guidance in real time to investigators across the province. It is a new way of doing business to respond to dynamic unfolding events to ensure the necessary guidance and support is provided to front line policing personnel. Regardless of local resource levels or when or where an event is occurring these senior supervisors are available to provide 24/7 guidance to responding officers to mitigate the threats to public safety.





Federal Policing

Officer in Charge, Superintendent Brian Brennan



Over the 2010-2011 period, Federal Policing units contributed to a number of successful investigations in Nova Scotia. Federal Policing resources are plain clothes officers who work behind the scenes in various enforcement units and roles to support our visible front line members. Significant resources have been directed at disrupting individuals and groups who jeopardize the safety of Nova Scotians through their criminal activities. Several investigations resulted in disrupting and rendering inactive organized crime groups and this report will highlight several of those operations. These individuals and groups operate within the boundaries of our province

but many have national and international links. One of the greatest benefits of RCMP policing is the integration of services at the local, provincial, national and international levels. Because we have resources within the organization focused on each of these levels, we are able to work across jurisdictional lines. Our successes are based on intelligence led policing, excellent police work and working with law enforcement and government partners to ensure a safe and secure Nova Scotia.

Overview

Federal Policing units in Nova Scotia focus on the highest level of organized and serious crime that has the most significant impact on the safety of Nova Scotians. Federal Policing units undertake large-scale and often long-term investigations that are led by intelligence gathered from multiple sources. These investigations prove to have long lasting impacts on the suppression of crime and disruption of the capacity of organized crime in the province.

In Nova Scotia, Federal Policing resources include over 25 specialized units which include:

- Atlantic Region Counterfeit Coordinator
- Atlantic Region Immigration & Passport Section (ARIPS)
- Atlantic Region Synthetic Drugs Operation
- Coastal/Air Watch Unit
- Combined Forces Intelligent Unit
- Commercial Crime Services (CCS)
- Covert Operations
- Criminal Interdiction Team (CIT)
- Customs & Excise Enforcement Section (DCEES)
- Division Criminal Analytical Services (DCAS)

- 'H' Division Drug Enforcement Section
- Drugs & Organized Crime Awareness (DOCAS)
- Explosives Disposal Unit (EDU)
- Federal Enforcement Section
- Integrated Border Enforcement Team (IBET)
- Integrated Proceeds of Crime (IPOC)
- Legal Applications Support Team (L.A.S.T)
- Major Case Management
- Marihuana Grow Team (MGO)
- Marine Security Operational Center (MSOC)
- Money Laundering
- National Enforcement Section (NSES)
- National Ports Enforcement Team (NPET)
- Provincial Proceeds of Crime (PPOC)
- RCMP-DND Liaison Support Arrangements
- Special 'I' Section
- Special 'O' Section
- VIP Services

In addition to conducting large-scale criminal investigations in support of provincial and national priorities, the federal units provide critical support to RCMP districts and municipal policing partners throughout Nova Scotia on major investigations or events requiring significant security planning such as visits of heads of state and foreign dignitaries.

Successes

Financial Crime

The 'H' Division Financial Crime section continues to target individuals and organized crime groups who threaten Nova Scotia's economic integrity. Nova Scotia's Financial Crime section consists of: Commercial Crime Services, Atlantic Region Counterfeit Coordinator, Integrated Proceeds of Crime, Provincial Proceeds of Crime and the Money Laundering Unit.

- In 2010 the Federal **Integrated Proceeds of Crime (IPOC) unit and the Provincial Proceeds of Crime (PPOC) unit** were aggressive in removing proceeds of crime within criminal cases across the province. These units conducted over 110 investigations into the possession of proceeds of crime and money laundering and subsequently seized assets in excess of approximately \$1 million for IPOC and \$580,000 for PPOC. Assets included cash and property such as homes, vehicles, boats etc. By confiscating profits and proceeds of criminal activity, we are able to significantly impact and hinder the ability of criminals to resume their behavior after charges are laid.

Federal Policing

- The **Commercial Crime Section** contributed significantly to the integrity of Nova Scotia's economy through enforcement, public education and crime prevention. The Commercial Crime Section completed a long-term investigation into the company formerly known as Knowledge House Incorporated. The investigation resulted in fraud affecting the public market charges being filed in the Supreme Court of Nova Scotia against three people.



- The section also completed an investigation into the owner of a local used car dealership in Lower Sackville which revealed that the dealership defrauded in excess of \$8 million from finance companies as a result of double financing vehicles. The owner was charged on several fraud related offences and later convicted and sentenced to 26 months in jail and ordered to pay restitution in the amount of \$338,000.

Drugs

The production and trafficking of drugs continues to be a problem in Nova Scotia but through the work of the Drug Program we have seen the disruption of a number of criminal groups who traffic illegal drugs. This has resulted in a significant impact to the supply of marihuana, cocaine and other drugs within the province. The **Drugs and Organized Crime Awareness Section (DOCAS)** is the RCMP lead for drug prevention and awareness programs throughout the province and they conducted a number of initiatives including Pursuit of Awareness, DARE, and the National Youth Video.

- 'H' Division's **Marihuana Grow Operations (MGO) Enforcement team's** annual marihuana eradication program saw an increase of over 1000 plants seized from the same period in 2009. The MGO team executed 19 search warrants which resulted in the seizure of 2,556 plants, representing a 150 percent increase in the number of plants seized from the previous year.

- Several operations in Nova Scotia targeted the trafficking of drugs including cocaine, ecstasy and marihuana. In three separate operations the Synthetic Drug unit seized over 25,000 pills of ecstasy and charged four people. As a result of multiple drug operations, the drug trade in Halifax, Southwest Nova and Cape Breton was significantly disrupted.

Border Integrity

Nova Scotia's seven **Border Integrity units** ensure the safety and security of our borders.

- In June 2010, the vessel Valletta arrived at the Port of Shelburne, Nova Scotia. On board the vessel were ten people of eastern European descent and the investigation revealed that eight of the passengers had paid between \$6,000 and \$12,000 to be smuggled into Canada from Kiev, Ukraine. The coordination and partnership between Border Integrity units and the Canada Border Services Agency resulted in the successful prosecution of the two crew members who organized and facilitated this venture.

- The **National Ports Enforcement Team (NPET)** is responsible for protecting our ports and coastline from organized crime. In 2010 NPET recovered 107 stolen vehicles, worth approximately \$2.5 million at the Port of Halifax. The vehicles originated primarily from the Toronto area, but were stolen from Montreal and Calgary and were being exported from Canada in containers. In February 2010 a significant importation of 200 kg of cocaine was seized from an overseas container.

- **Customs and Excise** sections maintain our economic integrity by stemming the flow of contraband smuggling. Nova Scotia's Customs and Excise section continues to make significant seizures of contraband tobacco, a major source of revenue for organized crime groups. In 2010, there were a total of 44 seizures resulting in over 13,000 cartons of contraband cigarettes prevented from being sold throughout the province.



Looking Ahead

It is my commitment to build upon the achievements of the past twelve months and continue to disrupt criminal groups that operate in Nova Scotia. In the coming year the RCMP Federal Units will continue to strengthen our partnerships with law enforcement and government agencies to improve the safety and quality of life for our citizens.

Operational Support Services

Officer in Charge, Superintendent Frank Foran



'H' Division Criminal Operations Support Services (OSS), part of the provincial side of RCMP policing, consists of a number of specialty operational units and programs, each with the capability to assist in a wide range of policing issues. OSS units investigate major and serious crimes, respond to high-risk emergency situations, and provide a range of specialized services and expertise to frontline policing officers and enforcement units across Nova Scotia.

- In 2010, Operational Communications Centre (OCC) operators handled over 270,000 calls. More than 80,000 calls for service were 911 calls – an average of over 6,800 calls per month.

- RCMP Police Dog Services (PDS) responded to approximately 700 calls for assistance in 2010-2011. PDS train and work with various teams including the Emergency Response Team, Tactical Teams and Explosive Detection Units.

- In 2010, 'H' Division Truth Verification Section members completed 278 polygraph examinations which consisted of both Criminal and Pre Employment Examinations.

- Crime Stoppers programs in Nova Scotia received more than 4,700 tips during the past year. More than 160 volunteers across the province give their time to the organization. Information on unsolved crimes can be shared by calling 1-800-222-TIPS (8477). If information leads to an arrest, you may qualify for a cash reward up to \$2,000.

Support Services Teams / Units

Community, Aboriginal & Diversity Policing (CADPS)
Crime Stoppers
Emergency Management
Emergency Medical Response Team (EMRT)
Emergency Response Team (ERT)
Forensic Identification
Incident Commanders
Internet Child Exploitation (ICE)
Major Crime
National Sex Offender Registry (NSOR)
Negotiators
Occurrence Records Management Systems (ORMS)
Operational Communications Centre (OCC)
Police Dog Services
Polygraph Services
Provincial Criminal Operations Support Reviewers
Provincial Gaming
Provincial Tax Compliance
Scribes
Street Crime Enforcement Unit (SCEU)
Tactical Troop
Traffic Services
Underwater Recovery Team (URT)
ViCLAS

Over the last year, members and staff within OSS units such as Major Crime (MCU), Truth Verification Services, and Forensic Identification Services (FIS) have worked together, demonstrating their specialized skills and abilities to gather evidence, investigate, and solve several major crimes in N.S., including the murder of Paula Gallant.

Outside of the Halifax Regional Municipality, Major Crime Units (MCU) across the Division investigated eight homicides which occurred in 2010. MCU was also successful in continuing numerous homicide investigations that emanated from 1999 and 2000 dealing with an element of organized crime. This lengthy investigation has led to numerous charges being laid against a number of individuals as well as the recovery of human remains that had been missing for over ten years. This is but another example of how MCU remains committed to these historical homicide investigations in an effort to bring closure.

During 2010, the 'H' Division Truth Verification Section successfully developed and implemented interview plans that had successful conclusions and assisted with charges being laid against suspects in seven murder investigations within the province.

Highway 104 is the gateway to Nova Scotia and a target of criminal organizations seeking a way to transport illegal goods in and out of the province. The Traffic Services Roving Traffic Unit (RTU) located in Amherst continues to remain active in this traffic corridor. As an example, on July 27th, 2010, the RTU stopped a vehicle for speeding. Through investigation,

The units of OSS are a critical component in providing expertise and support to frontline policing. The tenacious efforts of these units play a vital role in solving and reducing crime, and promoting the RCMP's role as a world-class police force in the province.

Operational Support Services

the driver was arrested and the vehicle was searched resulting in the discovery of 650 cartons of contraband cigarettes located in the trunk. The cigarettes were believed to have originated in Quebec and transported via highway with a final destination of Indian Brook.

Partnerships have been developed between the Traffic Services Unit, Co-operators Insurance, and the N.S. Department of Health to facilitate the "Buckle-Up Bears" Program. The program involves presentations on the proper installation of child restraint systems. This has proven to be of great value because the information provided results in immediate corrections to improperly installed child safety seats, improving safety on Nova Scotia roads. According to the Co-operators, three out of four car seats are improperly installed.

Traffic Services have taken to the skies in an effort to increase road safety. An Air Observers Course was completed in September, qualifying four new observers in 'H' Division. Specific sections of Highways 101, 103 and 104 have been marked for aircraft speed enforcement. This will enhance the RCMP's ability to spot aggressive drivers or those who may be impaired by alcohol or drugs. Aircraft Enforcement has proven to be a valuable asset to the enforcement mandate of Traffic Services.

During the spring of 2010, members of the Cape Breton Traffic Services Unit delivered the "Fatal Vision Goggles" Program to 15 schools. This program talks to young people about the dangers of impaired driving and lets them participate in a simulation exercise where they see first hand the danger of operating a motor vehicle while under the influence of drugs or alcohol. The

program was delivered using a donated golf cart which allowed the student to drive through a course with the "goggles" on.

Emergency Management Section (EMS) is responsible for managing and coordinating the Division's emergency preparedness and response activities, which include Emergency Operational Plans. EMS also coordinates such programs as:

- RCMP Ground Search and Rescue Program
- Amber Alert Program
- Division Mobile Command Post
- SAFE School Plans

In 2010-2011 EMS coordinated:

- The Division Emergency Response Plan for Hurricane Earl
- Security plans for the 2011 Canada Games
- Worked with Project Lifesaver, a program new to Nova Scotia that assists in the location of lost persons with dementia, Autism, or other special needs.

The OSS recognizes and promotes the benefits of having the public and policing partners fully engaged in all aspects of policing to fulfill the commitment of solving and reducing crime, and assisting victims by focusing on community based policing initiatives. Through our dedication and commitment, the OSS will consistently enhance its service to the policing community, and together, continue to strive for excellence in policing, serving our community with pride, dignity, respect.



Community Aboriginal and Diversity Policing

Officer in Charge, Inspector Greg Burse



Community Aboriginal Diversity Policing Services (CADPS) is a responsive unit that focuses on the needs of clients, partners and stakeholders to achieve the RCMP goal of A Safe and Secure Canada. CADPS employees are fully committed to working with other 'H' Division employees and our volunteers, partners and stakeholders to demonstrate the RCMP's continued commitment to Community Policing, Aboriginal communities and Cultural Diversity in Nova Scotia.

CADPS works to develop and implement sustainable strategies for community and diversity through the promotion and support of effective responses to criminal activity, victimization, and shared community issues. CADPS continues to fill a variety of additional roles such as training, divisional program coordination and relationship maintenance. In addition, CADPS plays a leadership role by providing quality policies, research and tools to RCMP front line employees and community volunteers in priority areas such as domestic violence, youth and Aboriginal communities.

Youth

CADPS is currently developing programs that will benefit youth and assist the RCMP in policing youth. These include the establishment of Youth Consultative Groups to promote increased youth engagement in communities throughout Nova Scotia. CADPS is a source of information for youth in terms of Internet Safety and Alcohol & Drug Abuse programs, and continues to work with schools to develop youth programs.

Aboriginal Communities

The future of Nova Scotia depends on its youth, and Aboriginal youth make up the fastest growing population in the province. Highly skilled and educated Aboriginal youth will need to become an important part of the labour force in Nova Scotia, positively contributing to the economies of both the province and their communities. Investing in Aboriginal youth today will allow more young Aboriginal Nova Scotians to fulfill their dreams in the future.

CADPS has been developing an Aboriginal Youth Strategy framework aimed at reducing Aboriginal youth criminal activity through reductions in the

risk factors which vary by community. The plan is guided by the RCMP Core Values of Honesty, Respect, Integrity, Compassion, Accountability & Professionalism, and the Mi'kmaq seven sacred teachings of:

- Honesty
- Respect
- Truth
- Love
- Courage
- Humility
- Wisdom

The strategy will also aim to provide Aboriginal youth with a greater self identity and independence by incorporating both traditional and modern day activities. In the First Nations community of Millbrook, RCMP Constable Darren Sylvester started a youth group against drugs which has made great strides with the community's youth. The group has its own club located across the street from the RCMP detachment, has done fundraisers for charities and held community marches against drug use in the community.

The RCMP has assessed, consulted and facilitated the establishment of seven Community Consultative Groups (CCGs) in Aboriginal communities throughout Nova Scotia. The CCGs have held meetings in these communities with discussions surrounding RCMP policing initiatives, drugs, youth, police/community interaction and traffic concerns. The RCMP continues its work to facilitate the development of CCGs in the remaining five Aboriginal communities within RCMP jurisdiction in Nova Scotia.

Highlights 2010-2011:

- For five days in June 2010, Nova Scotians celebrated the proud history and rich culture of the Mi'kmaq Nation by recognizing the 400th anniversary of the baptism of Grand Chief Henri Membertou, a Mi'kmaq shaman and prophet. The RCMP was a proud participant in the celebrations, with close to 20 members attending the opening event in Annapolis Royal, including a high turnout of Mi'kmaq members.
- In the fall of 2010, CADPS hosted a consultation workshop in Yarmouth between the RCMP and the Black communities from Digby, Weymouth, Yarmouth and Greenville, with the goal of strengthening the RCMP's relationship with these communities. A series of interactive workshops will be developed by the RCMP, in partnership with several local Black organizations. The workshops are planned for 2011, with sessions taking place in four separate communities.

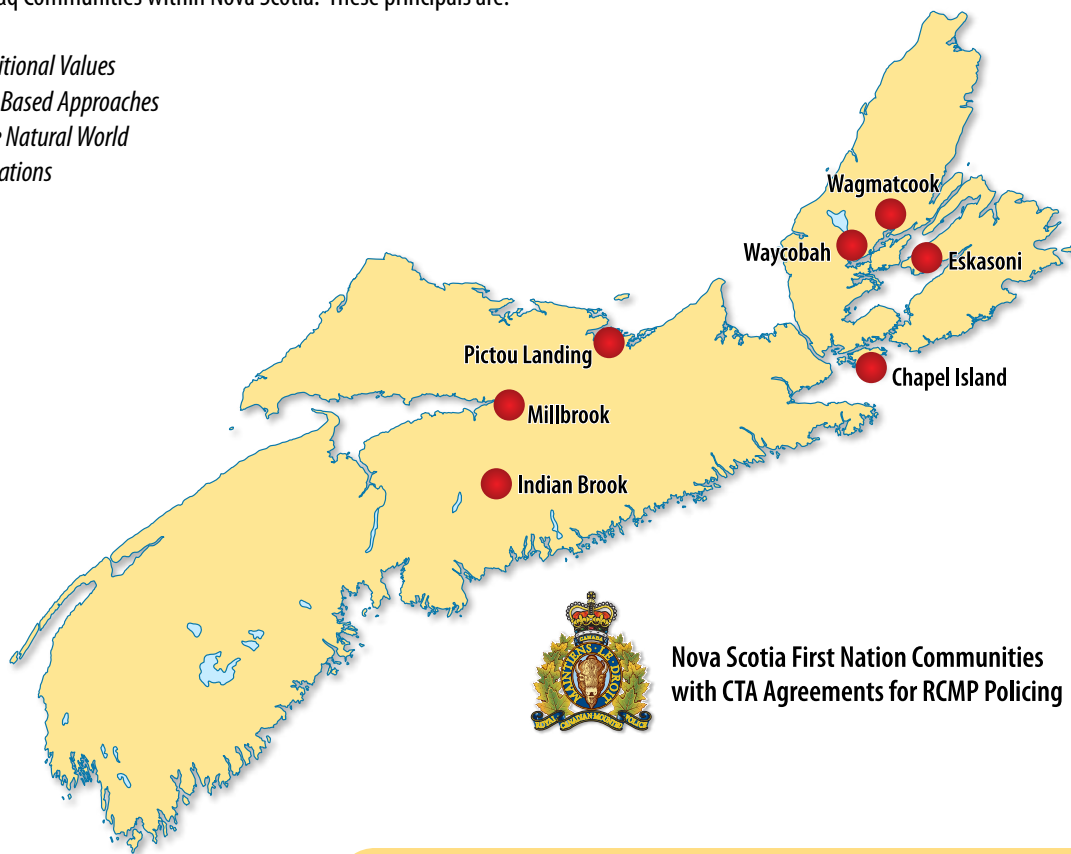
Community Aboriginal and Diversity Policing

Year Ahead 2011-2012:

- CADPS has developed a three-year strategic plan to educate and train RCMP Officers responding to domestic violence complaints in Nova Scotia's Aboriginal communities.
- CADPS is working closely with community partners to increase awareness of victim services while seeking new and innovative programs to decrease victimization. A strategic plan is being developed which will outline priorities and set forth recommendations to Detachment Commanders throughout the province on using Victim Service volunteers to assist with victims of crimes.
- The 'H' Division CADPS Aboriginal Youth Strategic Plan will be implemented in Aboriginal communities in 2011. The strategy will include six core principles identified through evidence-based research and support the Mi'kmaq Venture Program which is currently implementing these principals in several Mi'kmaq Communities within Nova Scotia. These principals are:

*Cultural and Traditional Values
Positive Strength Based Approaches
Connection to the Natural World
Experiential Educations
Service to Others
Family Building*

- The Mi'kmaq Venture Program, in collaboration with the RCMP, works to build relationships between Aboriginal youth and the local RCMP by providing opportunities to work and interact with police, which might otherwise be unavailable to them.
- CADPS will implement a Youth Strategic Plan which recommends that youth must be fully engaged at all levels of discussion and decision-making. This will prevent youth from feeling ignored and marginalized, as well as ensure that their valuable input is heard, considered and incorporated into plans and decisions at the Detachments.



The Royal Canadian Mounted Police (RCMP) offers 12 First Nations communities in Nova Scotia a dedicated policing service delivered by a contingent of First Nations police officers working within the RCMP through Community Tripartite Agreements.

Halifax District

Officer in Charge, Superintendent Darrell Beaton



Halifax District RCMP employees are proud to provide a high level of service to the diverse communities that make up their jurisdiction of Halifax Regional Municipality. Serving a population base of approximately 170,000 from the edge of Hubbards to Ecum Secum, the 236 police officers and support staff provide a continuum of modern day service delivery in a dynamic and challenging environment in the capital region of Nova Scotia. Whether providing large municipal policing to our 'big three' detachments of Lower Sackville, Cole Harbour and Tantallon, or a more traditional rural model of policing in areas such as Sheet Harbour, Musquodoboit Harbour or Middle

Musquodoboit, the District's employees have risen to the many challenges they face daily.

A Few Highlights

- Operation Impinge, a major integrated operation involving our municipal partners Halifax Regional Police, resulted in 19 people being charged with over of 75 criminal code offenses related to firearms offenses and/or street level drug trafficking.
- The historical Paula Gallant Homicide Investigation, dating back to December 2005, led to laying first-degree murder charges against the victim's husband and conclusion of that file received national media attention.
- General Duty watch members in Cole Harbour teamed up with the Street Crime Enforcement Unit to effectively shut down and arrest a number of street level criminals involved in a series of property crimes plaguing the community of Eastern Passage

District Priorities - Crime Reduction

The Halifax District Crime Reduction strategy is driven by our Comstat Initiative, an intelligence-led strategic approach that brings together a broad spectrum of district stakeholders to examine crime data and intelligence through the lens of a trained and experienced crime analyst. Close attention is paid to crime data, active 'prolific or chronic' offenders and patterns of criminal activity. A tactical response to the priority issues identified is the responsibility of police officers at every level who contribute in their areas of responsibility to maximize effectiveness. This approach has led to the arrest of approximately 70 of 90 identified offenders resulting in hundreds of criminal charges. The first quarter crime statistics of 2011 reflect a 14% decrease in property crime, validating this highly effective approach to reducing crime.

Reduce Youth Victimization

Addressing the root causes of crime is equally as important as enforcement efforts and can have long term benefits. To ensure a consistent and pro-active approach to this area, Halifax District has developed a Community Policing



Coordinator's position staffed at the Sergeant rank. This position will ensure the programming offered by our School Liaison and Community Policing Officers is meeting the needs of the communities we serve. This is particularly important as it relates to our youth. A key focus is working closely with communities and individuals to address issues before they become major problems. We are very proud of the many youth oriented programs we offer including Parent Alert, Feed the Students, Stetsons and Spurs, Female Exploitation Awareness, and Cops and Kids.

Community Engagement

Halifax District's three-pronged approach to community engagement starts at the top with the senior management team supported by employees at all levels, reaching out to the community through a variety of means, including:

- Town Hall meetings
- Regular discussions with elected officials
- Presentations to community clubs and organizations

External communication makes up the second component of the engagement strategy.

- Media Relations Officer
- Community newspaper articles
- Internal and external Digital Signage screens at detachments
- Increase internet presence

The third part of this approach involves the officers on the street who are getting out of their patrol cars, conducting additional foot patrols of identified "hotspot" areas and engaging with the public.

- There were 4003 recorded foot patrols in Halifax District in 2010, an 82% increase over the previous calendar year

Halifax District

Roadway Safety

Our focus is squarely aligned with provincial priorities to address the causal factors of serious injury and fatal collisions through strategic focus on impaired driving, seat-belt usage, driver distractions and aggressive driving.



- 52% increase in checkpoints in 2010 calendar year
- 37% increase in seatbelt fines
- 3rd consecutive increase in year-over-year impaired driving charges, from 229 in 2008, to 300 in 2010.

The Year Ahead

2011-2012 promises to be a transformative year for Halifax District as a new Chief Superintendent Officer in Charge will take over command in the summer of 2011. We will continue to expand our partnerships and improve the integrated working relationship with our policing partners, Halifax Regional Police. Our Crime Reduction Strategy is complimentary to the newly released HRM Public Safety Strategic Plan and we will move aggressively forward to address current issues of gun violence and other violent crime issues. While crime is becoming increasingly driven by technology and the demands on police increase, we must work more efficiently, but yet effectively, and continue to work with communities and our partner agencies as we strive to reduce crime, reduce the fear of crime and enhance public safety across Halifax Regional Municipality.

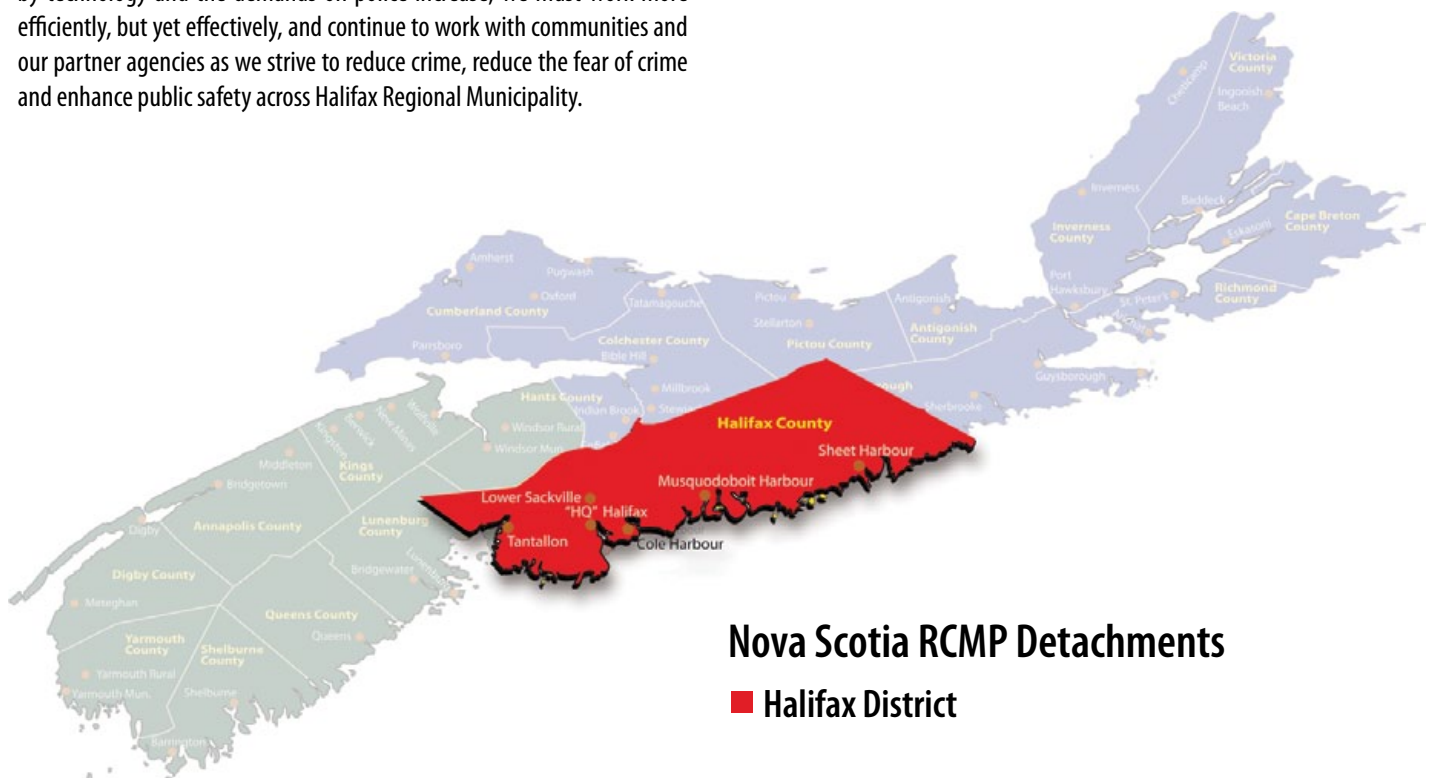
Halifax Stanfield International Airport Policing

Since February 1, 2000 Halifax District RCMP has had the responsibility for providing policing services at the Halifax Stanfield International Airport.

There are currently ten RCMP Members assigned to the airport. The primary contractual responsibilities involve responding to the pre-board screening areas and providing an armed, uniformed presence in the Passenger Terminal Building. Secondary duties include foot patrols, traffic enforcement on the Airport's roadways and on the airfield, explosives detection, and responding to all airport related emergencies.



RCMP members work closely with airport security, other law enforcement and government agencies to ensure the safety of everyone who utilizes the facility.



Nova Scotia RCMP Detachments

■ Halifax District

Northeast Nova District

Officer in Charge, Inspector John Ryan



Northeast Nova District provides policing services to approximately 195,000 citizens from Amherst to Enfield to Ingonish. It is comprised of 25 offices which are organized into eight county districts and four stand alone detachments, three of which are First Nations communities. An additional five First Nations communities are served within Northeast Nova through the local county districts. The District is supported by five Street Crime Enforcement Units/Teams.

District/ Program Priorities

To enhance and provide timely training to members in Northeast Nova, the District embarked on a strategy to provide access to training via electronic medium. This saves both time and money. Members who require training no longer have to travel long distances and be away from their units for extended periods of time. Northeast Nova is in the process of setting up offices across the District for web conferencing. Sites have been established in Antigonish, Port Hawkesbury, Sherbrooke and Guysborough, with two other sites under development. As technology improves, this method can be expanded into the smaller units.



Cst. Sparkes poses with a group of proud D.A.R.E. graduates from Walter Fougere School in Richmond County.

Serious and Organized Crime

As part of our continuing effort to combat organized crime, members of the Antigonish Street Crime Enforcement Unit along with the Provincial Drug Unit conducted a search of a residence in Antigonish in July. Approximately fifty pounds of cannabis resin was seized and a male was

charged with various drug-related offences. This seizure was significant in that it hindered the flow of drugs into the Antigonish area and had a serious impact on a local organized crime group that had connections to national and international crime groups. Investigations in Northeast Nova District over the last year have resulted in:

- 31 search warrants executed
- 55 people charged under the Controlled Drugs and Substances Act
- 80 charges laid

Aboriginal Communities

On July 10th, 2010, the new Pictou Landing First Nations Community Policing Office officially opened. The new office is a welcome addition to the community and is strategically located in the heart of Pictou Landing immediately adjacent to the school. Pictou Landing is fortunate to have two members that work full-time in the community and use this new office as their base of operation.

School Liaison Officer Cst. Duma Bernard was acknowledged this past year for his contribution towards youth in the Eskasoni First Nation. He was the recipient of the Minister's Award for Leadership in Crime Prevention for his work developing and organizing Parents against Drugs partnership which held community marches raising awareness and support for a drug free community. The success of the partnership has led to the program expanding to other First Nations communities in Northeast Nova.

Domestic Violence

Paqtnkek First Nation is a small Mi'kmaq community located in Antigonish County, Nova Scotia. The community is home to approximately four hundred residents who are devoted to their youth, families and maintaining their culture. When it became clear that many families were struggling with domestic violence, the Community Policing Officer for Antigonish engaged an interagency group to work together to find solutions. Open houses were held monthly in a non-threatening environment so education and awareness of the issue could be discussed. An action group of interested women are now meeting and a work plan is being developed to address issues that affect families suffering from domestic violence. The group intends to establish a plan for a safer community and believes working together is the best way to succeed.

Northeast Nova District

Youth

Each spring, Ingonish Beach Detachment joins with the Lions Club and promotes a drug free program to the elementary schools. Posters are created and judged by a member of the detachment and a lion's club member. In spring 2011, students from Cape Smokey Elementary and North Highlands Elementary participated, with prizes being awarded to approximately eight students in each school.

The annual Youth Moose Camp provides a venue for First Nation Youth and RCMP members to come together in a casual relaxed setting. The event is held in the Cape Breton Highlands with the assistance of various Elders and community members of Wagmatcook. Elders are encouraged to participate, and emphasis is placed on the youth developing themselves as stewards of their culture. After a successful hunt, there is a community feast, where elders who could not get out to the hunt have meals delivered.



On February 7th, 2011, the District Commander for Cumberland County and the Community Policing Officer presented a cheque in the amount of \$1800 to the Cumberland Minor Football program on behalf of the RCMP Foundation. Cumberland Minor Football is a coordinated group of players, parents and volunteers dedicated to local youth. The goal of WOLFPACK Football is to provide a safe, team orientated approach to teach life skills through the game of football, helping to prepare our youth for their futures.

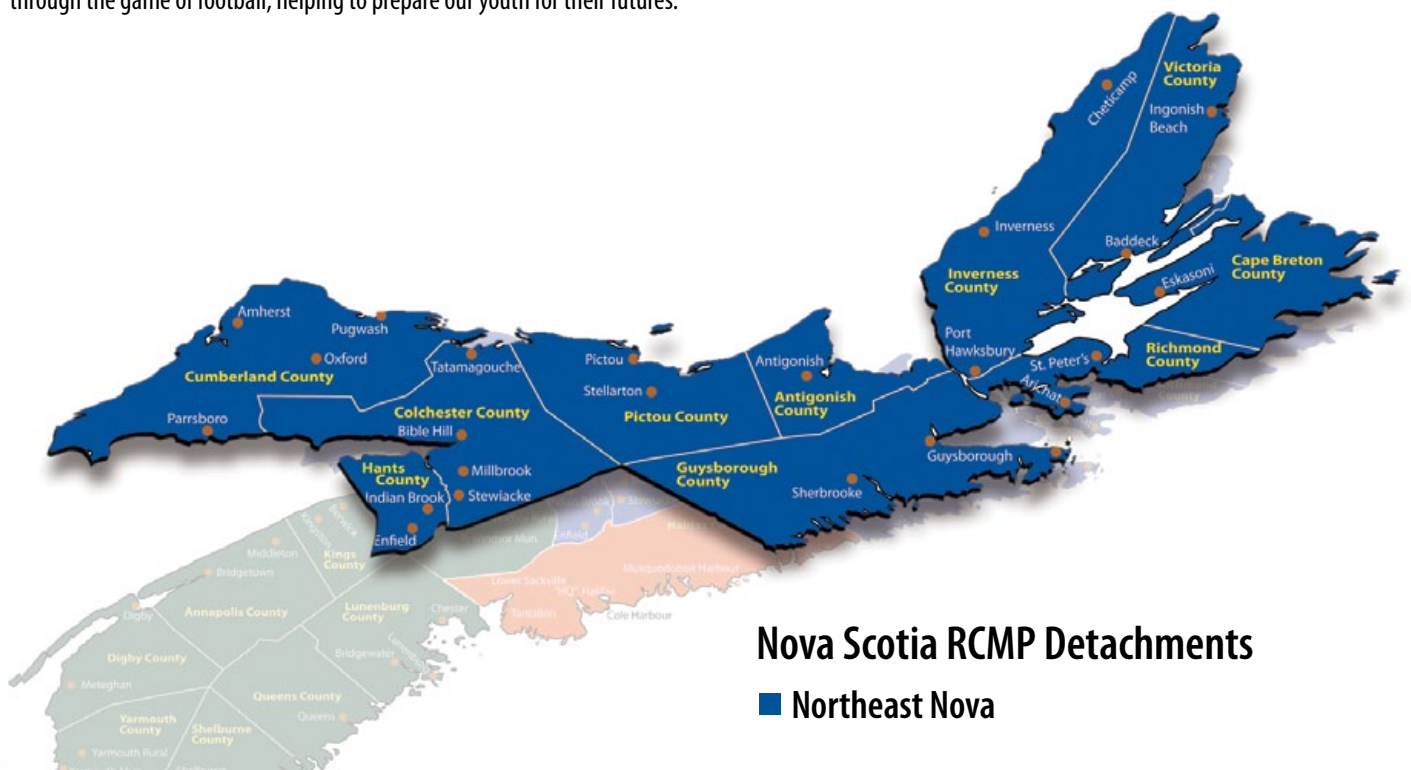
Crime Reduction Strategy

During the past year two new Criminal Analysts started their work in support of our Crime Reduction Strategy. Located in Bible Hill and Antigonish, part of their mandate is to analyze operational data and trends to identify crime hot spots and prolific offenders. The benefit of these positions will be realized over the coming year as information is gathered to assist in strategically directing resources to combat chronic repeat offenders that cause most harm in the community, as well as patrolling areas that may be targeted for crime. One example of this targeted strategic approach was realized in June of 2010. The Integrated Colchester County Street Crime Enforcement Unit (SCEU), focusing on identified offenders, conducted surveillance that led to a search warrant being executed at a local residence. The search resulted in two subjects being arrested and charges laid in relation to the seizure of cocaine, marihuana, pills and a loaded sawed-off shotgun.

The Year Ahead

2011/12 promises to be a year of positive change within Northeast Nova as we welcome a new District Policing Officer, Superintendent Darrell Beaton. Supt. Beaton was formerly the Officer in Charge of Halifax District and has previously served in Northeast Nova; he is looking forward to renewing ties within the District.

The coming year will bring opportunities to continue strengthening our service through the work of two new Crime Analysts and two new Case Managers. Expertise by crime analysts will assist front line units in effectively reducing crime, while two Senior NCO's will support effective investigations as initial reviewers.



Nova Scotia RCMP Detachments

■ Northeast Nova

Southwest Nova District

Officer in Charge, Superintendent Craig Gibson



2010-2011 has been another successful year in Southwest Nova District. Police actions in support of Annual Performance Plans had a positive impact directly on the communities served throughout this area of the province. Through community input and strengthened communications between members and citizens, we have met, and in some cases exceeded our local policing objectives.

The RCMP in Southwest Nova District work closely with our policing partners to meet our National and Provincial policing priorities. Southwest Nova District consists of 11 Districts, 18 work sites and is responsible for policing eight counties. District Commanders in Southwest Nova District have made significant strides in decreasing crimes due to the combined efforts of our front line officers and specialized units such as Street Crime Enforcement, General Investigation and Major Crime. This includes a number of efforts to remove illegal drugs such as marijuana, ecstasy and cocaine from our communities.

Youth

School Safety Resource Officers continue to engage youth through the Southwest Nova District D.A.R.E. program and other educational programs and presentations.

One new and innovative program developed by Lunenburg District School Safety Resource Officers is called "Name the Shame". The multi-year program is expected to engage young people to create materials and messages about harassment while learning more about it. The project supports youth success, growth and development in areas including health and wellness, safety, relational skills, social awareness, human rights, and youth leadership.



Creating a safe and secure learning environment is a priority for the RCMP. During the past year, School Safety Resource Officers have also worked diligently to add schools to the National School Action for Emergency (SAFE) program database. This program helps front-line members respond

to critical incidents and ensure student safety by using a site-specific emergency response plan. As an example, working with staff from Acadia University, officers have now added the 61 campus buildings to the program database. King District has received positive feedback and continued support from Acadia employees who are pleased to be part of the program.

Crime Reduction

Street Crime Enforcement Units working within Southwest Nova District have made significant contributions towards making our communities safer. They have worked collaboratively with uniform personnel, other provincial/federal units and Municipal Police agencies to curb the flow of illegal drugs and contraband within their areas of responsibility. Street Crime Units are also being used to ensure offenders on court imposed orders are abiding by their conditions. Noncompliant offenders are held accountable by further court action. Street Crime Units have been instrumental in assisting uniform members in crime reduction initiatives, such as reducing property crimes, and providing expertise in surveillance and interviewing.

The RCMP in your community

Our members and employees care about the communities in which they serve and readily volunteer their time to be a part of community events and fundraisers.

- RCMP charity hockey games were held in Berwick, Barrington and Liverpool. In Berwick \$6,100 was raised to support Safe Grad. In Barrington \$2,000 was donated to the Barrington Pregnancy Care Centre and several families in need at Christmas.
- Queens County members raised almost \$1,400 for the Lunenburg/Queens MADD Chapter.
- New Minas RCMP held their 10th Annual Christmas Charity event which resulted in gifts and a two-week supply of groceries donated to families in need.

Road Safety

District enforcement and educational initiatives were centred on Road Safety Vision 2010 priorities as well as its successor plan, "Road Safety Strategy 2015". Collision statistics show that the four contributing factors in the majority of serious injuries and deaths on our roadways in Southwest Nova are:

- seatbelt infractions
- aggressive driving
- alcohol consumption
- inattentive driving

Southwest Nova District

Enforcement and education surrounding these factors continue to be Southwest Nova District's key focus. Media campaigns have been used to reinforce the road safety message. Partnerships with various agencies such as Vehicle Compliance and the Department of Natural Resources has also aided with commercial and off-road vehicle safety.



Officers from Kings District RCMP conduct regular traffic checkpoints to enhance road safety and support overall crime reduction activities.

Community Policing

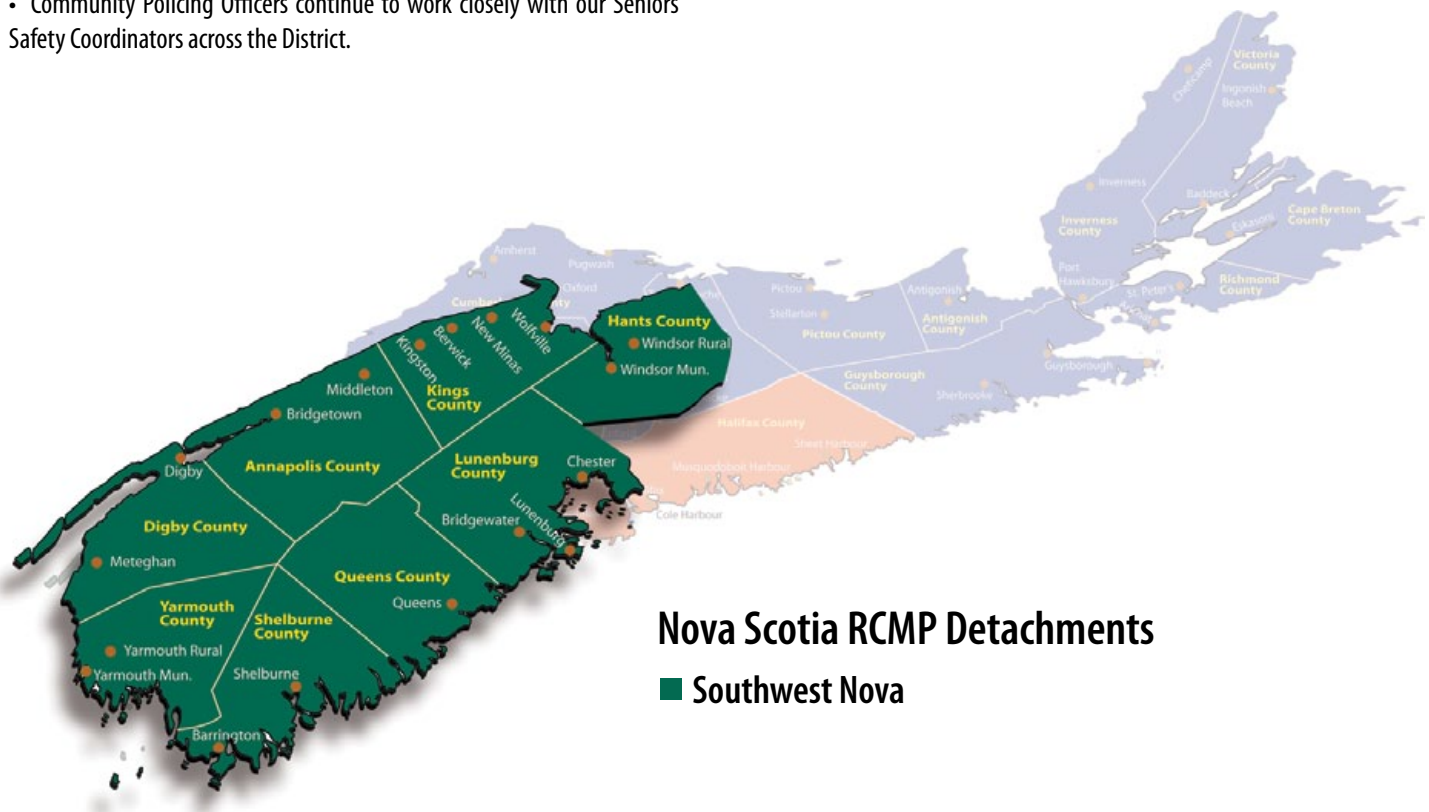
In 2010-2011, numerous proactive Community Policing initiatives were undertaken that focused on strengthening working relationships with community partners and contributing to safer communities and educating youth.

- Community Policing Officers continue to work closely with our Seniors Safety Coordinators across the District.

- Annapolis District Seniors Safety Program hosted a series of legal information sessions for seniors.
- The Seniors Safety Program organized a number of sessions to help seniors enhance their safety and reduce the potential for possible victimization.
- Several benefit hockey games have taken place between the RCMP members and young hockey players. This interaction with the youth has fostered a closer relationship between the Force and the youth in our communities.

The Year Ahead

In the upcoming year, Southwest Nova District will continue to focus on crime reduction strategies throughout the District to reduce the fear of crime victimization for all citizens of Southwest Nova. We will continue to keep our residents informed about what efforts the RCMP are undertaking to keep them safe, and provide them with information that will help keep them from becoming victims of crime. South West Nova District is strategically focused on providing the necessary support to our seniors, so that the daily challenges being faced are met. Whether it is answering calls for service or ensuring healthy and secure living. In order to facilitate this progression, different sites within South West Nova District will be working in collaboration with the Provincial Seniors' Directorate and local municipal governments to create "coordinators". This face-to-face interaction will ensure the needs of this vulnerable sector of society are addressed.



Nova Scotia RCMP Detachments

■ Southwest Nova

Criminal Intelligence Service Nova Scotia

Officer in Charge, Inspector Michael Bell



Criminal Intelligence Service Nova Scotia (CISNS) is a collaborative body made up of partner agencies including the RCMP, municipal police agencies, Canada Border Services Agency (CBSA) and other government departments. Together with our partners, CISNS works to identify organized crime groups in Nova Scotia.

CISNS follows the principles of intelligence-led policing, which is based on the idea that we can better prevent, detect and disrupt organized crime by using criminal intelligence to guide law enforcement. And in reverse, that we can use information gained from searches and arrests as a continuing source of criminal intelligence.

What Does CISNS Do?

CISNS local intelligence officers (LIOs) gather information on organized crime groups and other serious crime in the province. This information is used in CISNS intelligence products and to assist RCMP, municipal and integrated investigations.

CISNS analysts compile, process and analyze this and other information to prepare the annual CISNS Provincial Threat Assessment and Organized Crime Map of Nova Scotia. These intelligence products identify the organized crime groups operating in the province.

The Provincial Threat Assessment is a high-level overview of organized crime in the province and is prepared for Criminal Intelligence Service Canada (CISC) to be used in the preparation of a National Threat Assessment.

The Organized Crime Map of Nova Scotia is more detailed. As well as group profiles, it also includes profiles of group members and other people of interest across the province. The map is distributed to all police agencies and is intended to be shared among frontline officers to familiarize police with members of organized crime groups and to encourage them to help fill any intelligence gaps.

Highlights 2010-2011:

In 2010, CISNS LIOs shared information that assisted more than 50 law enforcement agencies, including municipal police, RCMP detachments, specialized units and the integrated Street Crime Enforcement Units (SCEUs). They helped these partner agencies obtain search warrants, assisted with surveillance on identified targets and gathered intelligence at search sites.

In 2010, the LIOs assisted with investigations that resulted in the seizure of

large quantities of drugs, tobacco, weapons and other contraband, as well as charges laid against over 270 individuals.

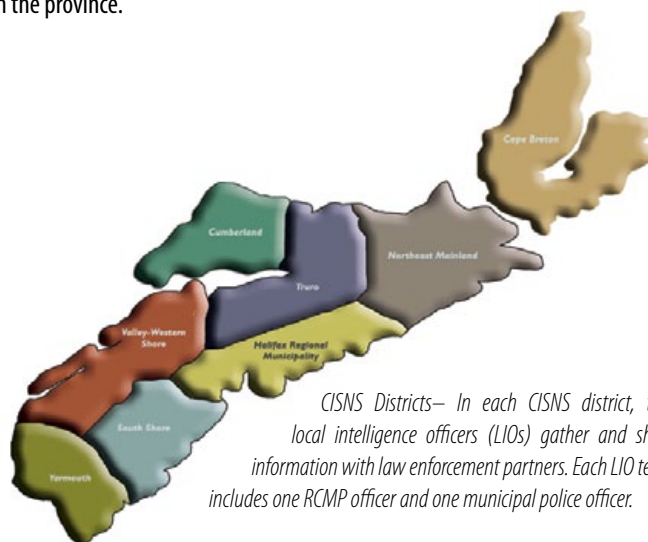
The CISNS 2010 Provincial Threat Assessment identified more than 40 organized crime groups operating in Nova Scotia. As in past years, the Threat Assessment found the majority of organized crime groups in Nova Scotia are involved with the illicit drug trade.

CISNS also focused on collaboration among law enforcement agencies. One of the best examples of this is the Intelligence/Enforcement Steering Committee (IESC), which is a subcommittee of the CISNS Executive Committee and consists of 44 of the highest ranking police officers in Nova Scotia. The IESC met in April and October 2010 to discuss and assign organized crime groups as priorities for enforcement and intelligence gathering. At these meetings, CISNS analysts provided information on organized crime groups and made recommendations. This process enables various police agencies to work together, combining both financial and human resources, to focus on common targets. Several of the groups that were identified as enforcement priorities have been successfully disrupted as a result of this focused teamwork.

Looking Ahead

CISNS will continue to focus on gathering and sharing intelligence on organized and serious crime in the province. This information will be used to create the 2011 Provincial Threat Assessment and Organized Crime Map of Nova Scotia, and the IESC will use the information from these intelligence products to assign new enforcement priorities in April and October 2011. This will in turn, place a strong focus on targeting and disrupting the organized crime groups that are having the biggest impact on communities across the province.

CISNS will continue to be a leader in intelligence-led policing and will build on our strong partnerships in the ongoing effort to combat organized crime in the province.



CISNS Districts— In each CISNS district, two local intelligence officers (LIOs) gather and share information with law enforcement partners. Each LIO team includes one RCMP officer and one municipal police officer.

Accountability

Accountability is one of the RCMP's core values and a key element in our vision for change. The RCMP endeavours to earn the confidence of our government, partners and citizens of Nova Scotia. This is achieved through a series of activities and consultations designed to demonstrate the actions we take to hold ourselves accountable.

This report is part of 'H' Division's commitment to accountability and keeping the communities we serve informed about both our progress and the challenges we face. The RCMP will also continue its concerted efforts in the coming year in making sure relevant, timely information is shared with the public. Not only does this help to keep Nova Scotians informed about what police are doing to keep them safe, we also educate them on the information they need to help protect them from becoming victims of crime.

Annual Performance Plans continue to guide our work in communities across Nova Scotia. District and Detachment Commanders work closely with local representatives to develop local policing priorities to help ensure the safety of the citizens of Nova Scotia. This includes operational planning based on specific community concerns that when identified to RCMP can assist in our ability to prevent, detect and investigate crime.

The Balanced Scorecard (BSC) is a meaningful and relevant planning tool that translates our mission of "A Safe and Secure Canada" into our day-to-day operations. The RCMP uses the BSC at the national and provincial levels as a way to align our activities, budget and resource planning. The theme of accountability is integrated throughout the BSC including ongoing initiatives to improve upon our external communications.

Some activities within the Division in the past year are:

- The RCMP, in partnership with the Nova Scotia Department of Justice, as well as the communities we serve, continue to benefit from our regular consultations with Police Advisory Boards. These boards provide opportunities for local governance and for citizens and police to work together to improve RCMP service delivery.
- Town Hall meetings with Detachment and District Commanders throughout the province providing a forum for citizens to provide input into their policing services provided by the RCMP.
- Over the past year the RCMP in Nova Scotia developed an enhanced reporting process known as the "Operational Reporting Tool". This provides timely up-to-date information for our contracting partners and RCMP management. The information collected assists in the decision making process within the RCMP and reporting on policing priorities to our contracting partners.

- Regular meetings with the Nova Scotia Department of Justice representatives including the Deputy Minister and senior staff.

- 'H' Division has a Performance Enhancement Process (PEP) which has been running successfully. It is a multi-phase process which identifies issues and provides guidance and direction to the employees through strong leadership and supervision. In addition, an awards and recognition program is in place to celebrate employee achievements.

'H' Division RCMP commits to being accountable for decisions made in executing the authorities bestowed upon the organization. We will continue to foster a positive working relationship with provincial and local government, policing partners, and citizens.



Sgt. Brigdit Leger, RCMP spokeswoman conducts an interview with a local television reporter. Providing information to the public through the media is one way the RCMP is accountable to Nova Scotians.

Noteworthy Events

RCMP 'H' Division Headquarters Project

The RCMP - Public Works and Government Services Canada 'H' Division Relocation Project team is continuing work to provide a new headquarters for the Force.

More than \$100 million is being invested by the Government of Canada in the new headquarters facility for RCMP 'H' Division. Site preparation began in 2009 with the ground-breaking ceremony taking place in July



2010. Located on Garland Avenue in Burnside Business Park, the facility is scheduled to be completed in 2012 with employees being housed 2013.

Once completed, the new facility will bring together RCMP Provincial and Federal policing resources in our provincial capital, strategically positioning the Force to respond to any event that occurs within our borders. The new facility will allow the RCMP to better meet its operational needs, providing the people of Nova Scotia with the level of service they have come to expect from the RCMP.

The RCMP 'H' Division facility will be a flagship building within the HRM. It will feature the latest building technology and leading edge sustainable development initiatives with the aim of receiving a LEED® (Leadership in Energy and Environmental Design) rating. Modern features of the building will include: triple-glazed windows; the use of natural gas; 75 percent of the interior space will have access to natural light; a green roof; reduction in water use (ex. capturing rainwater for use; low-flow toilets;); dimming fixtures that adjust to natural lighting (ex. lighting automatically gets brighter when a cloud passes overhead)

Royal Visit

In June 2010, Her Royal Highness Queen Elizabeth II and Prince Phillip visited Nova Scotia. This extraordinary event once again highlighted the important role employees from this Division played in maintaining the security of dignitaries and citizens. In preparation for the visit the RCMP worked tirelessly to ensure the coordination and collaboration with our partners.

The visit of Her Majesty and His Royal Highness to Halifax last summer was indeed the highlight of the 'H' Division VIP Security Section during 2010. Its success was a direct result of the hard work of our members as well as multi-agency partnerships established at a local, provincial and federal level.

Prior to the arrival of Her Majesty, officers from Nova Scotia also participated in the 2010 G8 Summit in Muskoka, Ontario. National coordination was essential between G8 organizers and VIP to ensure officers were back in Nova Scotia in sufficient time to ensure the Queen's visit went seamlessly. Through events like these and the 2010 Olympics the RCMP has demonstrated its ability to successfully plan, coordinate and manage major events that draw interest from countries and citizens around the world.



RCMP officers salute Her Majesty Queen Elizabeth during her visit to Nova Scotia.



The Royal Canadian Mounted Police Veterans' Association is dedicated to providing support to retired RCMP members and their immediate families and to be of service to their communities. Sgt. Garry McCay (Ret'd) and Cpl. Moody McKay (Ret'd) are two members of the RCMP Veterans' Association Nova Scotia Division.

Noteworthy Events

Crime Stoppers International Conference

Community Aboriginal Diversity Policing Section played host to more than 350 delegates representing 26 member countries of Crime Stoppers International who attended the Crime Stoppers International conference in August. The annual training conference is presented to police, media and volunteers in an effort to enhance existing as well as develop new Crime Stoppers Programs. Crime Stoppers is a partnership between the public, police, and media with the goal of making our communities safer. The program offers complete anonymity and cash rewards to successful tipsters. Crime Stoppers has partnered effectively with the RCMP for over 20 years, in large part due to the dedication of countless volunteers who administer and contribute to the program. The RCMP relies on partner groups and organizations such as Crime Stoppers in our shared commitment to reduce crime and keep our communities safe.



Change of Command

In February 2011, Assistant Commissioner A. Alphonse MacNeil assumed command of 'H' Division. A/Commr. MacNeil came into the new leadership role with 35 years of service in the RCMP and previously held a wide array of policing roles that include: front line policing in Nova Scotia, Prince Edward Island, Newfoundland and Labrador, the Canadian Air Carrier Protective Program, and the Integrated Security Unit Commander for the 2010 G8 and G20 Summits.

After serving 2 years as the Commanding Officer of RCMP 'H' Division (Nova Scotia) and Deputy Commissioner Atlantic Region, Steve Graham was appointed Deputy Commissioner East in December 2010. He now oversees RCMP operations in Eastern Canada.

Membertou 400 Celebrations

Membertou 400 Celebrations opened at the Port Royal National Historic Site in Annapolis Royal in June. Approximately 20 RCMP members attended this historic event, which celebrated Mi'kmaq Grand Chief Henri Membertou's baptism into the Catholic Church; 400 years ago to the day at Port Royal.



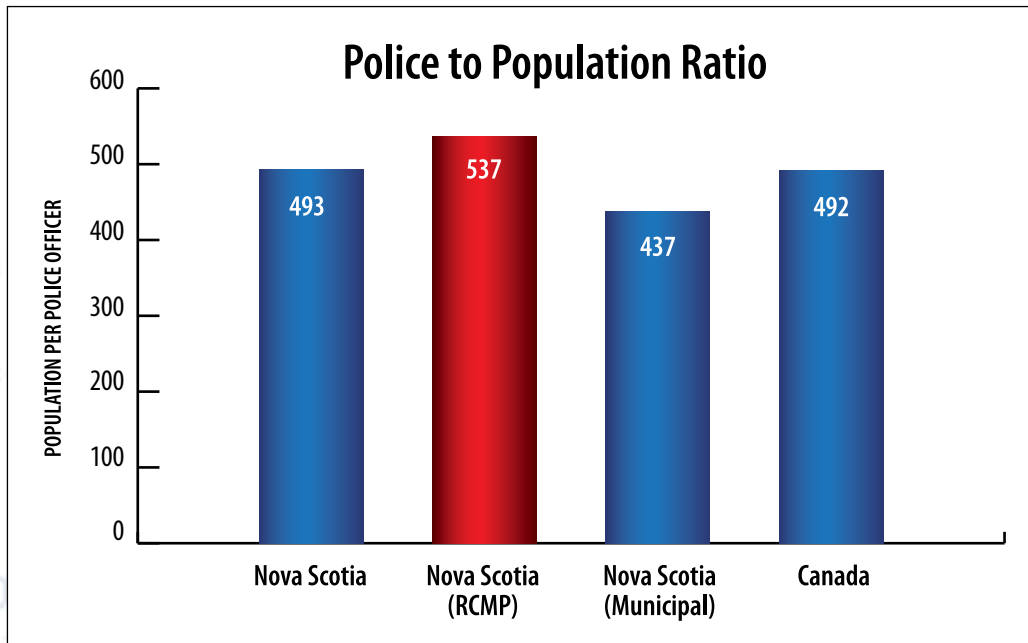
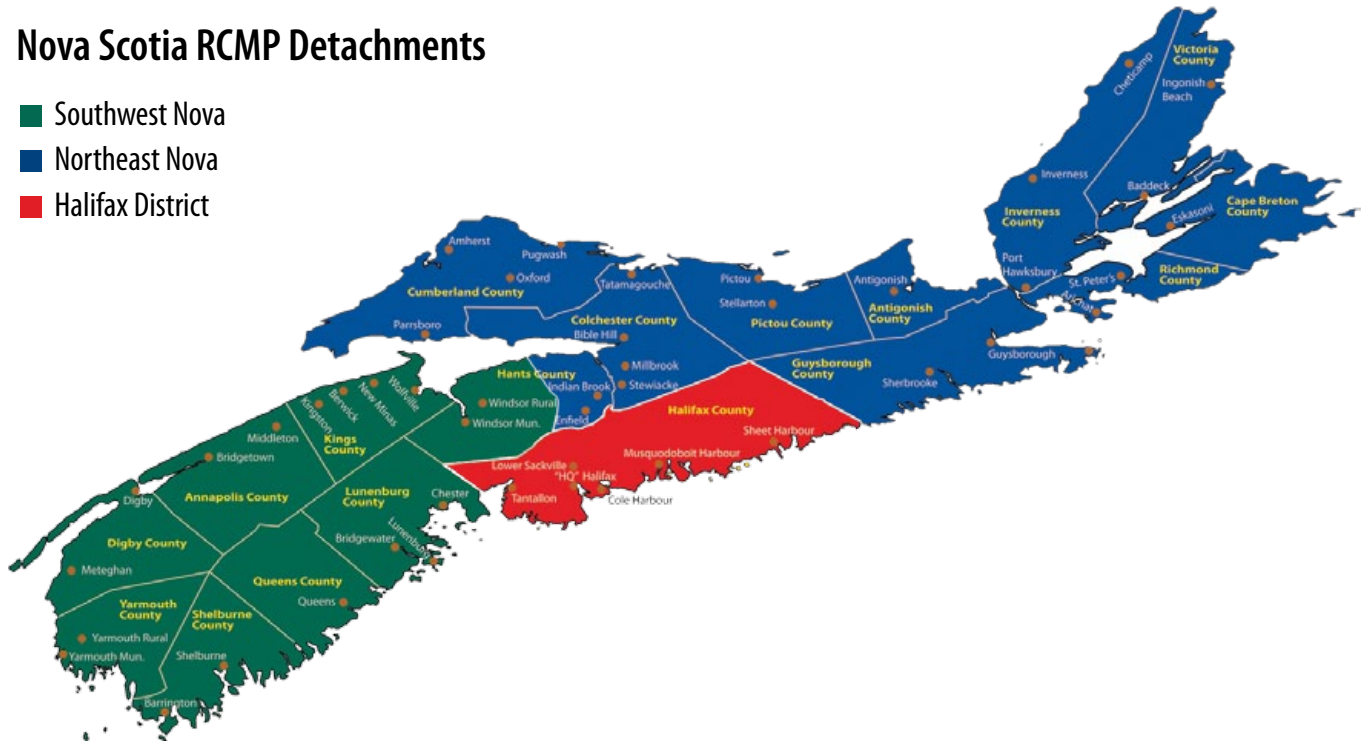
Members from across Atlantic Canada joined Deputy Commissioner East Steve Graham at the Membertou 400 celebrations.



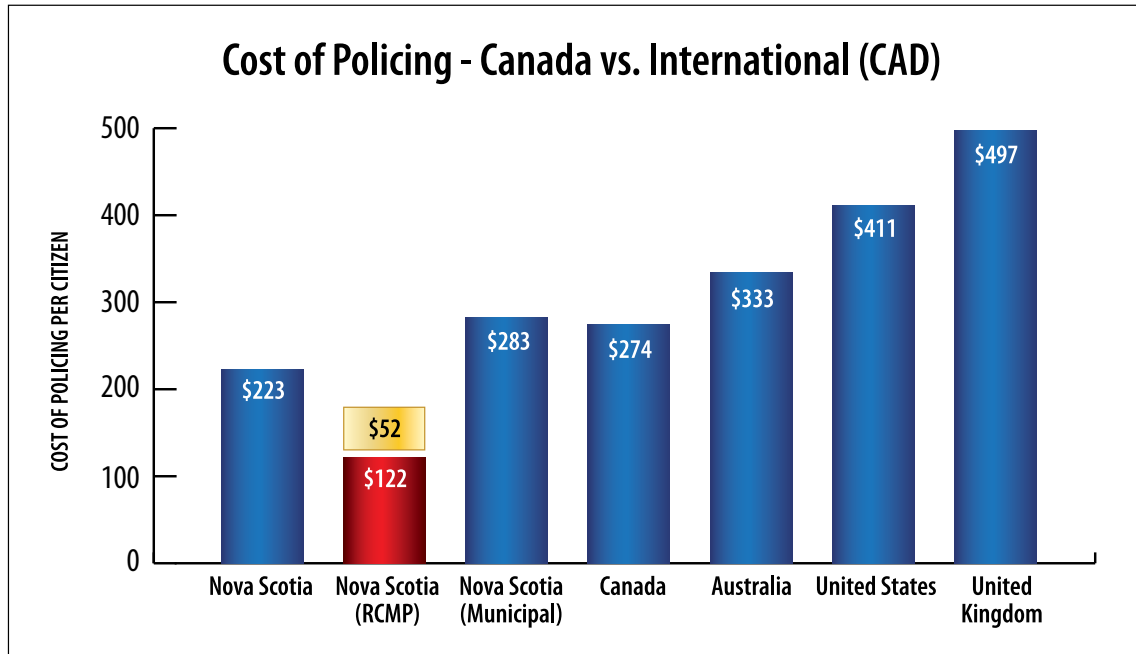
Policing in Nova Scotia

Nova Scotia RCMP Detachments

- Southwest Nova
- Northeast Nova
- Halifax District



Source: Police Resources in Canada - 2010; Stats Canada



Sources:

Nova Scotia (RCMP): RCMP and NS Dept. of Justice - RCMP Provincial and Municipal contract policing costs at 100% (\$174) and with 70/30 cost share (\$122/\$52) ratio. The 70% share is the amount paid by the Province and Municipalities.

Nova Scotia, NS Municipal, and Canada: Police Resources In Canada 2010 - Stats Canada

United States: US Bureau of Justice Statistics; Direct expenditures by criminal justice function, 1982-2006

US Population data for July 1, 2006 obtained from US Census Bureau, Population Division

United Kingdom: HM Treasury; Public Expenditure Statistical Analyses 2010: July 2010

Australia: Australian Government; Productivity Commission; Report on Government Services 2011

Budget Base (Pay and O&M)

Activity	Budget	Expenditures
1 - Federal and international operations	\$16,492,413	\$15,167,829
2 - Protective policing services	\$393,343	\$771,594
3 - Community, contract, and aboriginal policing	\$123,392,781	\$121,879,468
4 - Criminal intelligence operations	\$2,227,353	\$2,060,092
5 - Technical policing operations	\$2,665,013	\$2,880,714
6 - National police services	\$296,341	\$323,579
7 - Internal services	\$3,352,752	\$2,513,571
Total	\$148,819,996	\$145,596,846

Criminal Activity (RCMP Jurisdiction only)	NS (H Div) Reported		
	2009	2010	% Change
CRIMES AGAINST PERSONS			
HOMICIDES	8	9	12.50%
OFFENCES RELATED TO DEATH	27	26	-3.70%
ROBBERY	138	130	-5.80%
EXTORTION	15	12	-20.00%
CRIMINAL HARASSMENT ¹	921	1885	104.67%
UTTERING THREATS	2,841	3,009	5.91%
ASSAULTS (EXCLUDING SEXUAL ASSAULTS)	4,749	5,303	11.67%
SEXUAL ASSAULTS	472	513	8.69%
OTHER SEXUAL OFFENCES	132	153	15.91%
KIDNAPPING/HOSTAGE/ABDUCTION	78	90	15.38%
TOTAL	9,381	11,130	18.64%
CRIMES AGAINST PROPERTY			
THEFT UNDER \$5000	6,903	7,933	14.92%
THEFT OVER \$5000	197	206	4.57%
THEFT OF MOTOR VEHICLE	736	849	15.35%
POSSESSION OF PROPERTY OBTAINED BY CRIME	513	532	3.70%
FRAUDS	1,385	1,417	2.31%
BREAKING AND ENTERING	3,507	3,403	-2.97%
ARSON	284	303	6.69%
MISCHIEF TO PROPERTY	7,943	8,029	1.08%
TOTAL	21,468	22,672	5.61%
OTHER CRIMINAL CODE			
OFFENSIVE WEAPONS	604	502	-16.89%
OTHER CRIMINAL CODE	8,190	7,490	-8.55%
TOTAL	8,794	7,992	-9.12%
TOTAL CRIMINAL CODE	39,643	41,794	5.43%
FEDERAL			
DRUG ENFORCEMENT - PRODUCTION	291	310	6.53%
DRUG ENFORCEMENT - POSSESSION	1173	1355	15.52%
DRUG ENFORCEMENT - TRAFFICKING	623	594	-4.65%
DRUG ENFORCEMENT - OTHER	119	154	29.41%
GENERAL	1,919	2,224	15.89%
TOTAL FEDERAL	4,125	4,637	12.41%
PROVINCIAL STATUTES			
PROVINCIAL (EXCLUDING TRAFFIC)	15,911	22,746	42.96%
LIQUOR ACT	2,708	2,304	-14.92%
MUNICIPAL BYLAWS (EXCLUDING TRAFFIC)	1,333	1,493	12.00%
TOTAL PROVINCIAL STATUTES	19,952	26,543	33.03%
TRAFFIC			
PROVINCIAL TRAFFIC ²	35,088	44,019	25.45%
TRAFFIC COLLISIONS			
FATAL COLLISIONS - TRAFFIC ³	64	51	-20.31%
INJURY COLLISIONS- TRAFFIC	1,147	1,031	-10.11%
NON-INJURY COLLISIONS- TRAFFIC	7,987	7,392	-7.45%
TOTAL TRAFFIC COLLISIONS	9,198	8,485	-7.75%

Sources:
PROS Occurrence Statistics 2011-03-12

Hfx District Versadex Detachment Statistics
2011-03-10

¹ Increase in Criminal Harassment relates to a change in crime type reporting of Harassing Phone Calls. The increase is partially reflected by a reduction in Other Criminal Code.

² Department of Justice Report (SOT issued by agency)

³ Provided by "H" Division Traffic Services

Police Resource Stats

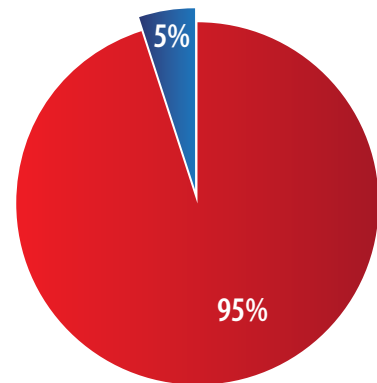
Regular Members (Peace Officers)	
Provincial	782
Municipal	63
First Nations	42
Federal	150
National	1
Administration	6
Total	1,044
Civilian Members	
Provincial	56
Municipal	0
First Nations	0
Federal	26
National	0
Administration	2
Total	84
Public Service Employees	
Provincial	124
Municipal	0
First Nations	5
Federal	20
National	1
Administration	12
Total	162
Grand Total	1,290

Source: RCMP E-05 Activity Report dated 2011-04-01

Stats of Division

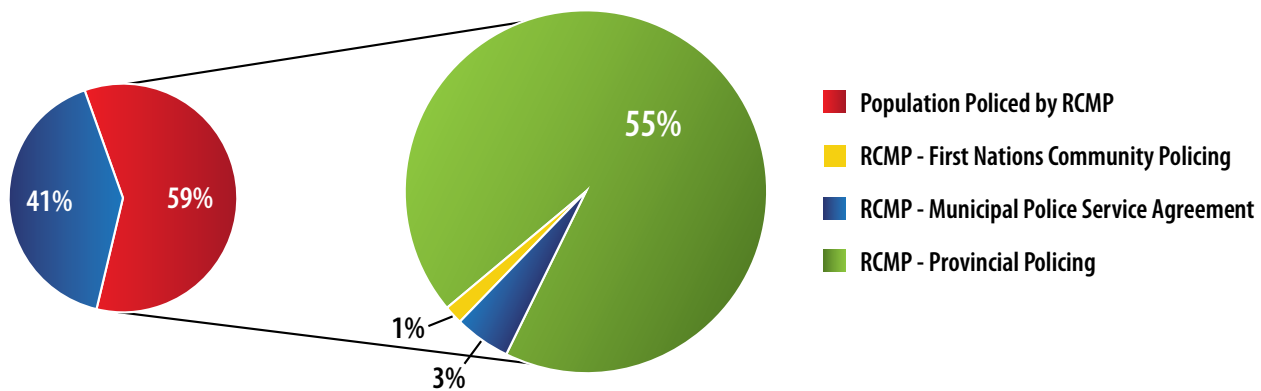
Land Area of Nova Scotia	52,913 km ²
Area policed by RCMP	50,075 km ²
Provincial population (2006 Census)	913,462
Population policed by RCMP	541,654
Coastline Border of Nova Scotia	7,459 km
Border with New Brunswick	28 km

Geographical Distribution of Policing in Nova Scotia



- Land Area Policed by RCMP
- Land Area Policed by Municipal Police

Policing in Nova Scotia by Agreement Type



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RCMP National Website - www.rcmp-grc.gc.ca

'H' Division Website - www.rcmp-grc.gc.ca/ns/index-eng.htm

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